

ADMINISTRATIVE REVIEW FINANCIAL MANAGEMENT RISK ASSESSMENT

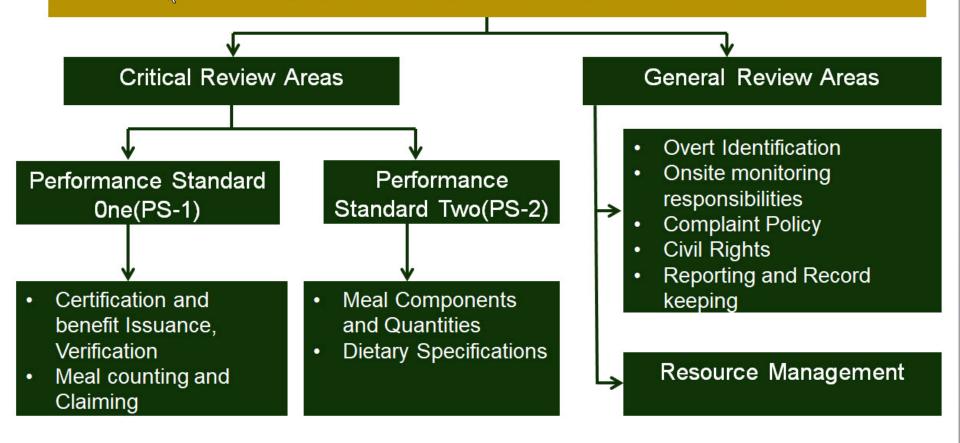
Mary Gomez-Kokkinos & LaShonte McKinney

Resource Management (RM) Overview

- ✓ General Review Area of the Administrative Review (AR)
- ✓ AR's occur every 3 years
- ✓ Designed by USDA to capture information from the School Food Authority (SFA) about its financial operations during the Resource Management (RM) Review Period



* Administrative Review Areas



RM Overview

- ✓ Authorized by Healthy, Hunger-Free Kids Act of 2010
- ✓ USDA developed section titled Resource Management under the Administrative Review began in 2013.
- ✓ CE's that participate in Federal Meal Programs



Resource Management Summary (RMS) -Risk Based Assessment

- Determines increased risks based on code of federal regulations
- Assesses the comprehensive review of the four resource management areas:
 - Maintenance of the Nonprofit School Food Service Account
 - Paid Lunch Equity
 - Revenue from Non-Program foods
 - Indirect Costs



Key Information For The RMS

- CE's must complete the RMS and provide requested documentation 4 weeks prior to on-site review
- If the RMS is not received timely, a comprehensive review must be conducted on all four areas
- Supporting documentation must be provided with RMS



Resource Management Summary

Complete with required information.

CE Name: T	Title :			
Fund Type:	elephone # :			
				
Indicate Special Provision status, if applicable:	Docume	ents to provide with compl	eted form:	
☐ Community Eligibility Provision (CEP), district-wide		Chart of Accounts		
CEP, partial		Detailed General Ledger	showing tot	al revenues ar
☐ Provision 2 (P2), district-wide ☐ P2, partial	expenditures for the nonprofit school food servi			ol food service
Universal Free Feeding	account Adult Meal Price Calculation Method			
	- Addition the calculation method			
Note: Nonprofit school food service account means the restrict operations conducted by the School Food Authority (SFA) prinuly for the operation or improvement of the nonprofit school rederal funds used to support paid lunches and proceeds from **Please complete based on the Maintenance of Nonprofit states.	ncipally fo food serv non-prog most 1	or the benefit of school chi- ice. This account shall inc gram foods. recent closed fisc	ldren is reta lude, as app	ined and used propriate, non
perations conducted by the School Food Authority (SFA) prin nly for the operation or improvement of the nonprofit school ederal funds used to support paid lunches and proceeds from **Please complete based on the	ncipally for food serve non-prog most 1 School For evenues a	or the benefit of school chi ice. This account shall inc gram foods. recent closed fisc od Service Account	ldren is reta lude, as app	ined and used ropriate, non
perations conducted by the School Food Authority (SFA) prin lly for the operation or improvement of the nonprofit school, ederal funds used to support paid lunches and proceeds from **Please complete based on the Maintenance of Nonprofit 700. Did the SFA have the ability to accurately track all re	ncipally for food serve non-prog most 1 School For evenues a	or the benefit of school chi ice. This account shall inc gram foods. recent closed fisc od Service Account	ldren is reta lude, as app	ined and used ropriate, non
perations conducted by the School Food Authority (SFA) prin lly for the operation or improvement of the nonprofit school rederal funds used to support paid lunches and proceeds from **Please complete based on the Maintenance of Nonprofit 700. Did the SFA have the ability to accurately track all re the nonprofit school food service separately from all other	most 1 School Forevenues at transaction	or the benefit of school chi- ice. This account shall inc gram foods. recent closed fisc od Service Account and expenditures for ions?	ldren is reta lude, as app	ined and used ropriate, non
perations conducted by the School Food Authority (SFA) prin lily for the operation or improvement of the nonprofit school. **Please complete based on the Maintenance of Nonprofit 700. Did the SFA have the ability to accurately track all re the nonprofit school food service separately from all other If Yes, describe the method used below. (i.e. having a separate account only for food service revenues and exp transactions by a separate fund code, using a separate ledger or other	most 1 School Forevenues at transaction	or the benefit of school chi- ice. This account shall inc gram foods. recent closed fisc od Service Account and expenditures for ions?	ldren is reta lude, as app	ined and used ropriate, non
perations conducted by the School Food Authority (SFA) prin lily for the operation or improvement of the nonprofit school, Federal funds used to support paid lunches and proceeds from **Please complete based on the Maintenance of Nonprofit 700. Did the SFA have the ability to accurately track all re the nonprofit school food service separately from all other If Yes, describe the method used below. (i.e. having a separate account only for food service revenues and exp transactions by a separate fund code, using a separate ledger or other expenditures specific to food service.)	most 1 School Forevenues at transaction	or the benefit of school chi- ice. This account shall inc gram foods. recent closed fisc od Service Account and expenditures for ions?	ldren is reta lude, as app	ined and used ropriate, nor
perations conducted by the School Food Authority (SFA) prin mily for the operation or improvement of the nonprofit school. Federal funds used to support paid lunches and proceeds from **Please complete based on the Maintenance of Nonprofit (700. Did the SFA have the ability to accurately track all re the nonprofit school food service separately from all other If Yes, describe the method used below. (i.e. having a separate account only for food service revenues and exp transactions by a separate fund code, using a separate ledger or other expenditures specific to food service.) Attach detailed general ledger for most recent completed fiscal year.	most 1 School Forevenues at transaction	or the benefit of school chi- ice. This account shall inc gram foods. recent closed fisc od Service Account and expenditures for ions?	ldren is reta lude, as app	ined and used ropriate, nor
perations conducted by the School Food Authority (SFA) prin mily for the operation or improvement of the nonprofit school. Federal funds used to support paid lunches and proceeds from **Please complete based on the Maintenance of Nonprofit (700. Did the SFA have the ability to accurately track all re the nonprofit school food service separately from all other If Yes, describe the method used below. (i.e. having a separate account only for food service revenues and exp transactions by a separate fund code, using a separate ledger or other expenditures specific to food service.) Attach detailed general ledger for most recent completed fiscal year.	most 1 School Forevenues at transaction	or the benefit of school chi- ice. This account shall inc gram foods. recent closed fisc od Service Account and expenditures for ions?	ldren is reta lude, as app	ined and use ropriate, nor

Resource Management Summary (RMS)



Key Information For The Resource Management Summary (RMS)

Risk level is based on the discussion and documentation provided by the CE and/or interview with the CE contact

✓ TDA will review the CE's previous years financial documentation



Where to Start? Completing the RMS



Answer all questions including the Contracting Entity (CE) number and who the contact representative's name.



Include fund type and any special provision status (i.e. Community Eligibility Provision)



Complete with documents based on the most recent closed fiscal year

Maintenance of Nonprofit School Food Service Account Q. 700

Q. 700 Did the SFA have the ability to accurately track all revenue and expenditures for the nonprofit school food service separately from all other transactions? If yes, describe the method used below.

Intent: Can we follow the money? Is the CE following generally accepted accounting principles and can TDA validate revenue and expenditure amounts?

Maintenance of Nonprofit School Food Service Account Q. 701

Q. 701 At the end of the SFA's RM review period, did the food service have net cash resources that exceed three month's average expenditures?

Net Cash Resources = End of review period assets - End of review liabilities

Intent: Can we follow the money? Is the CE following generally accepted accounting principles and can TDA validate revenue and expenditure amounts?



Maintenance of Nonprofit School Food Service Account Q. 702 and 703

- Q. 702 Did the SFA transfer funds other than approved indirect costs out of the food service account to support general school district expenses or non-food service-related activities?
- Q. 703 Excluding the purchase of equipment using equipment grant funds, if the SFA used food service funds to buy equipment during the school year under review, did it receive prior approval from the State agency either directly or via the State's preapproved equipment list?

Intent: Are there any unallowable expenses pertaining to these areas?



Maintenance of the Nonprofit School Food Service Account Q. 704 and 705

Q. 704 Did the SFA have any financial findings related to unallowable costs or financial mismanagement in the child nutrition programs on a previous administrative review or as part of an audit [for example, OIG, Single Audit (previously called A-133 audits), Legislative Budget Board, TEA Audits and other state audits] within the past three years?

If Yes, explain below.

> Q. 705 Did the SFA have internal control procedures in place to ensure that only allowable costs were charged to the nonprofit school food service account?

Intent: Are there any unallowable expenses pertaining to these areas?



The PLE Tool

What does Paid Lunch Equity mean?

Regulations at 7 CFR 210.14 require CE's to ensure sufficient funds are provided to the nonprofit school food service account for meals served to students not eligible for free or reduced price meals.

USDA developed the Paid Lunch Equity tool to determine the price increase necessary to meet the requirement.



Paid Lunch Equity Q. 706

Q. 706 Did the SFA use the Paid Lunch Equity Tool or a comparable mechanism to evaluate its need to raise its paid lunch prices?

Intent: Is the CE pricing adequately for paid lunch prices?



Paid Lunch Equity Q. 707 and 708

- Q. 707 Did the SFA receive a transfer of non-federal funds into the food service account to reduce or eliminate the need to raise paid lunch prices? If yes, indicate the amount of non-federal funds added to the food service account to support paid lunch prices below.
- Q. 708 Did the SFA adjust its paid lunch prices for the RM Review Period at the level at or above what was required by the USDA Paid Lunch Equity tool or comparable mechanism?

Intent: Is the CE pricing adequately for paid lunch prices? If not, did the CE supplement the school food service account sufficiently and correctly?

Revenue from Non-Program Foods Q. 709 and 710

- Q. 709 With the exception of milk, did the SFA sell Smart Snacks, second entrees, and/or catering? (e.g. foods/beverages for school board meetings, foods for outside entities and programs)
- Q. 710 If the SFA provided adult meals for teachers and/or parents, did it obtain full payment from the adults receiving the meals and/or recover the cost of those meals by some other means (general fund transfer, etc.)? Please indicate how the cost of the adult meals was recovered.

Adult meals must not be supplemented by any federal reimbursement. Adult Meal Calculator tool can be completed to ensure adult meals are sufficiently priced.

Intent: Is the CE adequately charging for Non-Program foods?



Revenue from Non-Program Foods Q. 711

Q. 711 If the SFA charged for adult meals, were the meal prices sufficient to cover the overall cost of the meals? (Indicate how adult meal prices were calculated and the dollar amount charged)

Intent: Is the CE adequately charging for Non-Program foods? Including Adult meals? If not, what steps did the CE take to correct the issue?



Common Errors In Calculations From Non-Program Foods

Calculating Program Foods vs. Non-Program Foods

Revenue Ratio = (Non-program food revenue / total program + non-program revenue)

>=

Food Cost Ratio = (Non-program food costs / total program foods + non-program food costs)

Non-program revenue must be greater than Non-program food cost

Intent: Is the CE adequately correctly calculating the proportion of revenue to food cost for Non-Program foods?

Indirect Costs Q. 712

Q. 712 Were indirect cost charged to the non-profit school food service account?

Intent: Did the CE charge indirect cost?

Indirect Cost Rate Proposal must be provided by TEA. More information in the comprehensive portion of the resource management summary.



Best Practices

- Complete the Resource Management Summary (RMS) within required time frame
- Be aware that completing the RMS is a team effort between the Child Nutrition Director and Business Manager
- ✓ Provide all required documentation
- Explain your financial story as it relates to each question
- ✓ Be prepared to answer any additional questions from the Administrative Review Specialist



Questions?







In accordance with Federal civil rights law and U.S. Department of Agriculture (USDA) civil rights regulations and policies, the USDA, its Agencies, offices, and employees, and institutions participating in or administering USDA programs are prohibited from discriminating based on race, color, national origin, sex, disability, age, or reprisal or retaliation for prior civil rights activity in any program or activity conducted or funded by USDA.

Persons with disabilities who require alternative means of communication for program information (e.g. Braille, large print, audiotape, American Sign Language, etc.), should contact the Agency (State or local) where they applied for benefits. Individuals who are deaf, hard of hearing or have speech disabilities may contact USDA through the Federal Relay Service at (800) 877-8339. Additionally, program information may be made available in languages other than English.

To file a program complaint of discrimination, complete the USDA Program Discrimination Complaint Form, (AD-3027) found online at: http://www.ascr.usda.gov/complaint_filing_cust.html, and at any USDA office, or write a letter addressed to USDA and provide in the letter all of the information requested in the form. To request a copy of the complaint form, call (866) 632-9992. Submit your completed form or letter to USDA by:

- 1. Mail: U.S. Department of Agriculture
 Office of the Assistant Secretary for Civil Rights
 1400 Independence Avenue, SW
 Washington, D.C. 20250-9410;
- 2. Fax: (202) 690-7442; or
- 3. E-Mail: program.intake@usda.gov.

This institution is an equal opportunity provider.