





Bridge Structures Management for Public Private Partnerships in British Columbia (Canada) - An Operators Perspective

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## **Summary of Presentation**

- Scope of concession highway projects in BC
- Typical concessionaire structure
- Typical requirements
- Our experience
- Conclusions



## **Concession Highway Projects in BC**

Sea to Sky Highway – Vancouver Port Mann Highway 1 – Vancouver South Fraser Perimeter Road - Surrey Golden Ears Bridge – Maple Ridge

Massey Tunnel Replacement - Richmond -

William R. Bennett Bridge - Kelowna

Kicking Horse Canyon - Golden



# **Concession Highway Projects in BC**



Port Mann Highway 1 (100 Structures)

**Golden Ears Bridge** 



## **Typical Concessionaire Structure**





## **General Contractual Requirements**

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## **Key Performance Measure Requirements**





# **APPM - Inspection System**



#### **APPM - Performance Targets**

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## **APPM - Components**

- All component
- Average condition of each component
- Three exceedance criteria (starting at "Fair" condition)

Fair Condition = "Performing well, some maintenance required"





## **APPM - Structures**

- All structures
- Structure Condition Index (SCI)
- Two exceedance criteria (2.6 and 2.9)







#### **APPM - Stock**





# **APPM - Network (Components)**

- Select key components
- % of network below condition 'X'
- Higher thresholds than component APPM

Example: "No more than 10% of wearing surface in a condition state worse than Fair"





#### **APPM**

#### APPM are structured to prevent the Concessionaire from maintaining all components at just above a 'Fair' condition.



## **Annual Management Cycle**





## **Rehabilitation Program Process**





- Design & construction specs. are <u>less stringent</u> than APPM requirements, resulting in APPM Exceedances before handover:
  - Bearings loss of contact
  - Approach fill settlements
  - Hydrology skew piers

- Repairs undertaken to address exceedances that would not be undertaken otherwise:
  - Deck soffits transverse cracks
  - Bearings loss of contact



- At times the inspection system does not adequately capture safety related risks *(condition vs extents)*:
  - We modified the inspection criteria to capture safety related risks



- Timeframe to discharge APPM is typically 12 months which does not facilitate effective management practices:
  - Social impacts
  - Financial impacts



# Conclusion

- Structures maintained in better than average condition
- Equity partners now involved on all sides, resulting in better sharing of risk
- End of Term?
  - Reliant on concessionaires proving remaining service life in older components using observed condition and theoretical deterioration models





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