

## **Defining your legacy:**Transform to drive business strategy

Fred Luddy CEO and founder Service-now.com





# By 2012, 20 percent of businesses will own no IT assets. \*\*

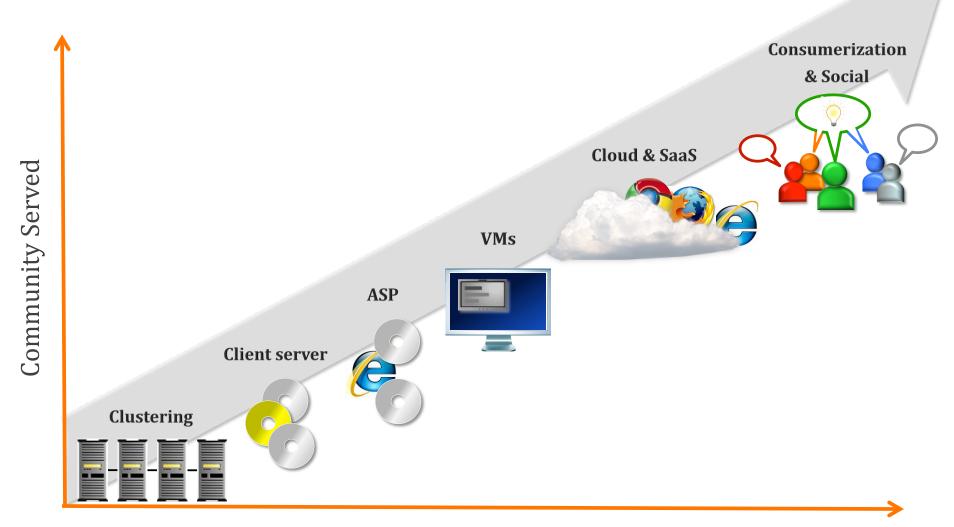
Source:

**Gartner** 

Key predictions for IT organizations and user in 2010 and beyond



## **Computing evolution**



Simplicity and Power Increasing



## CIO categories

## **Function** head

Partnering with the business & process transformation

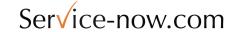
**Transformational** leader
Focused on IT operational
excellence

**Business** strategist
Enterprise strategy, innovation
and differentiation

Source:



"State of the CIO 2010: Three CIO Types: Business Strategists Gain Ground" - December 2009





## **Future state CIO**

#### **Legacy focus**

**Business strategy focus** 

Existing investments are untouchable

Control = on premise or managed by my people

Tolerate high cost, unusable technology

Risk averse

Simplify

Establish culture that evaluates status quo

Drive out maintenance; emphasize transformation & growth

Reduce effort & time for calculated decisions

Long-term strategic thinking & planning

Identifying/seizing commercial opportunities

Knowledge of your business market

Change leadership



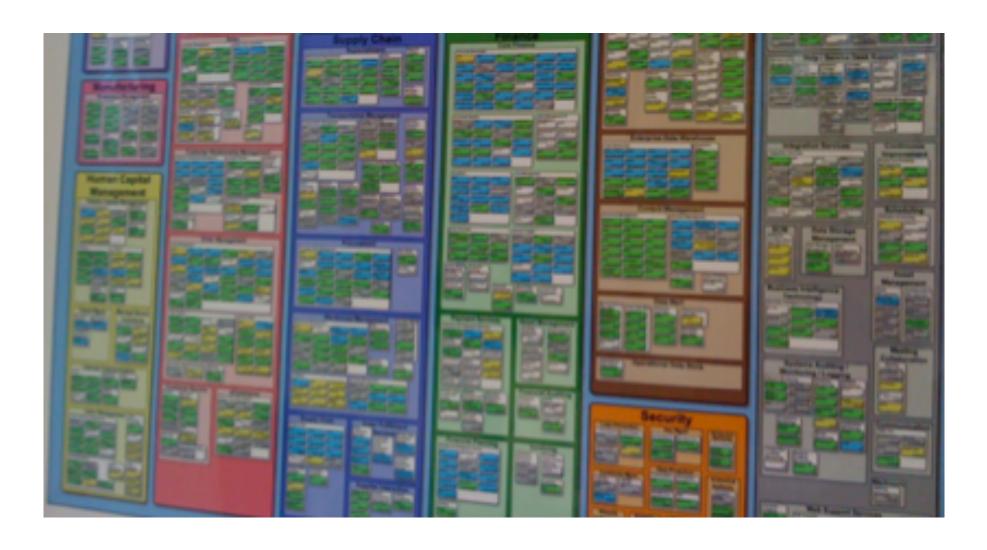
## **Elements of CIO transformation**

- 1. What do I own?
- 2. How is it performing?
- 3. What does it cost?
- 4. Working on the right things?
- 5. Transparent to the business?
- 6. Driving innovation?



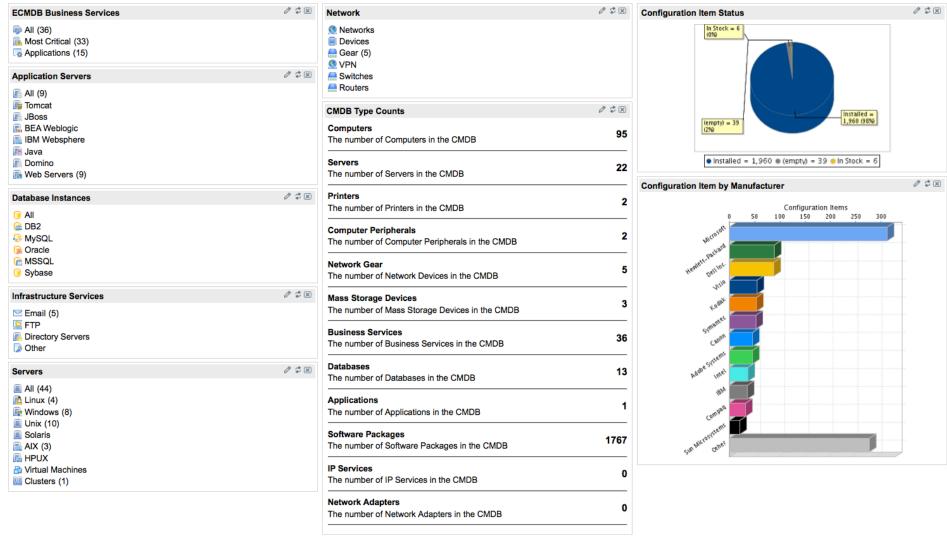


## What do I own?





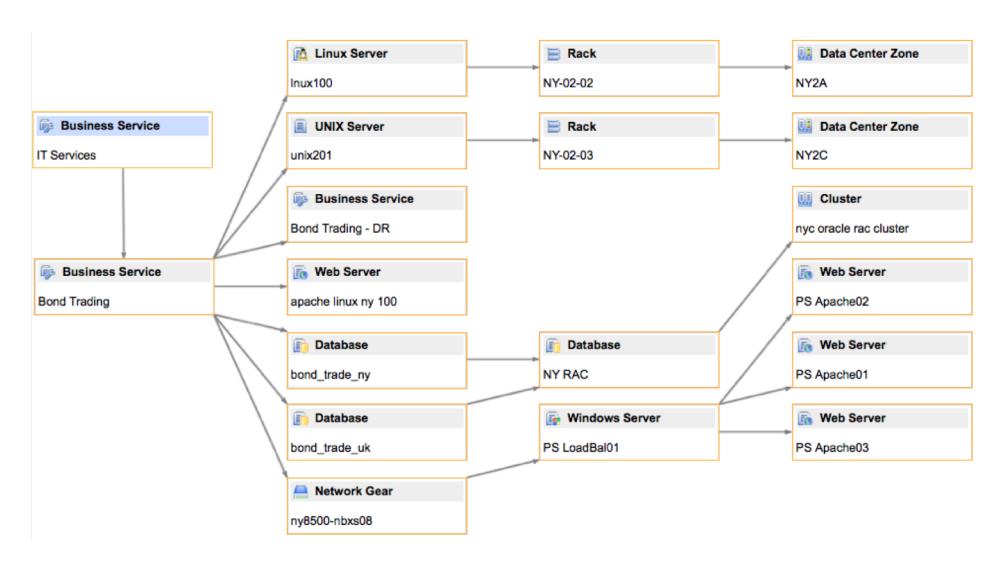
## What do I own?







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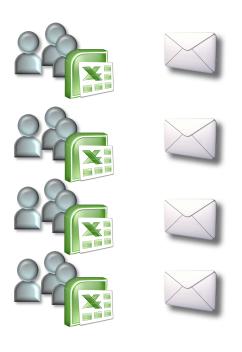


## How is it performing?

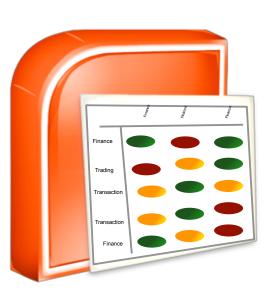
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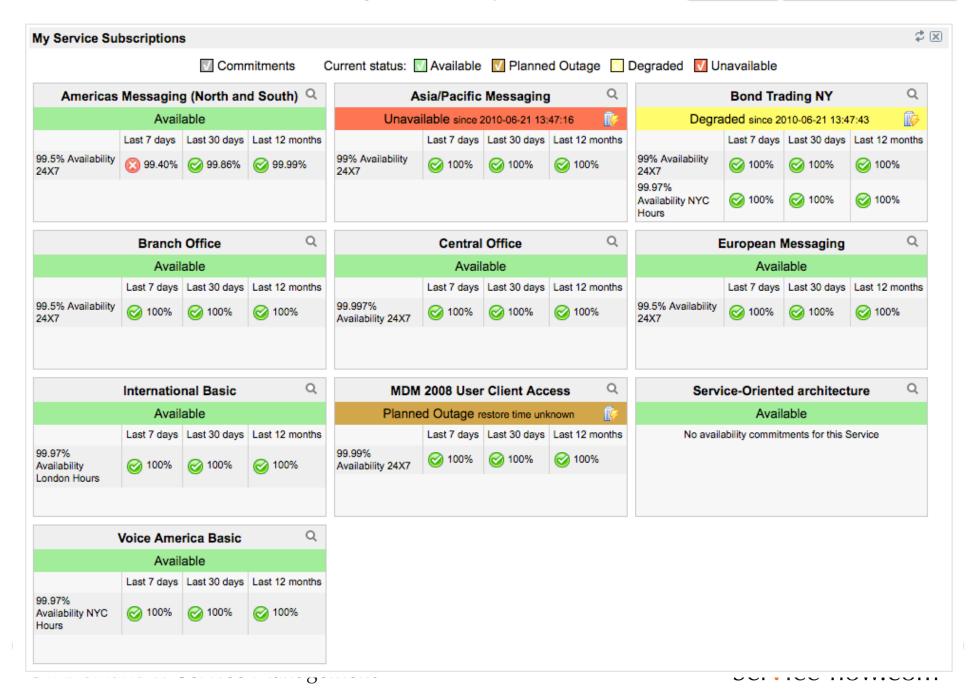






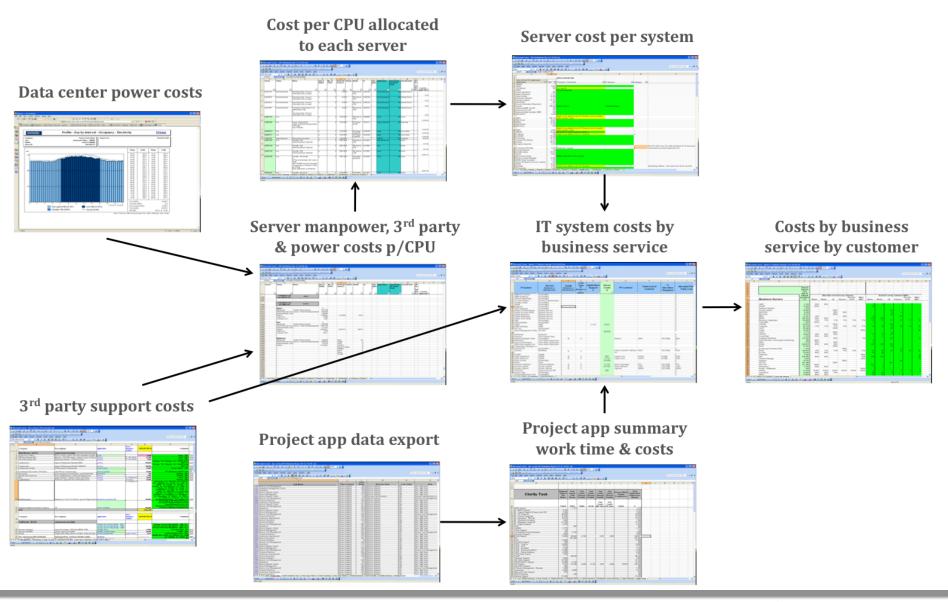
## 24 hours and more than 50 people, per day

#### My Service Subscriptions

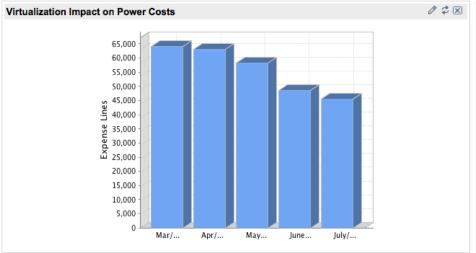


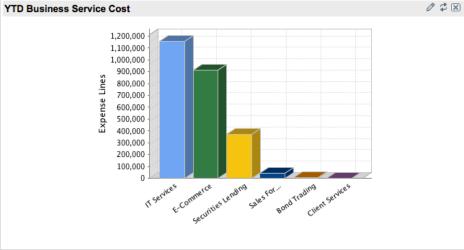


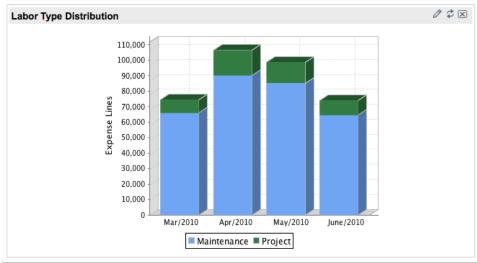
## What does it cost?

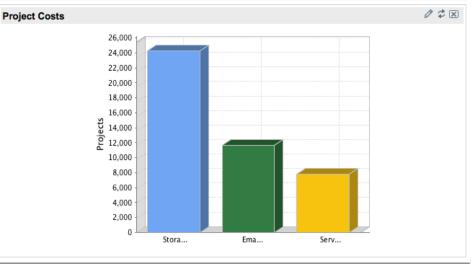






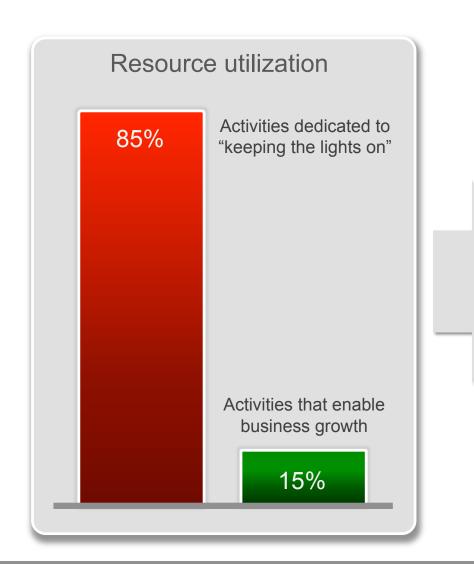


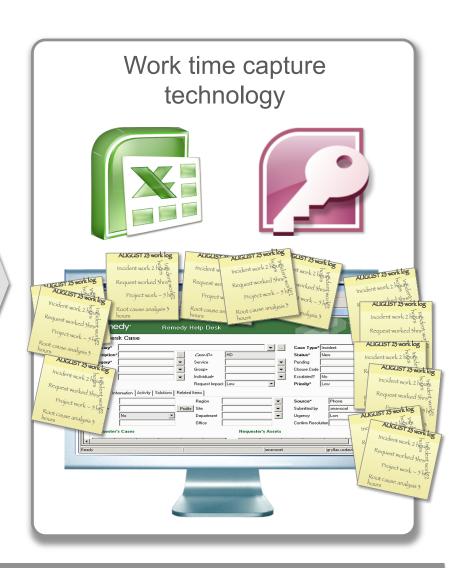






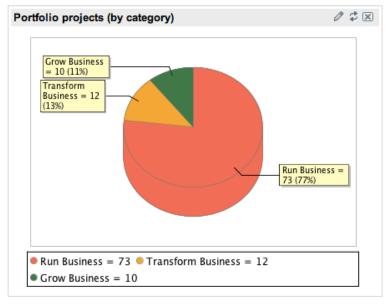
## Working on the right things?

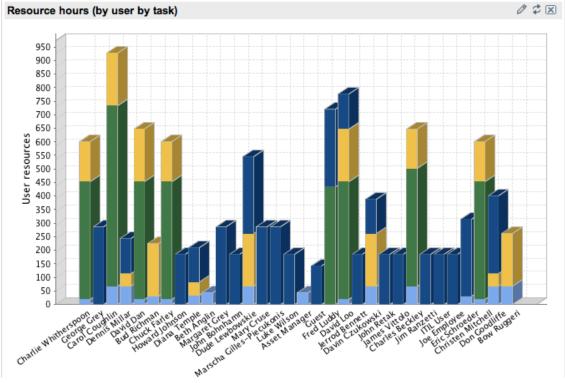




Project Portfolio: IT Projects									0 \$ X
	Start	End	Milestones	Risk	Cost	ROI	Scope	Staff	% Complete
Windows 7 deployment	2010-08-09	2010-08-21	Green	Critical	Green	80%	Green	Yellow	65.0%
Dallas server farm upgrade	2010-08-10	2010-09-28	Yellow	Low	Green	150%	Green	Green	90.0%
Migrate execs off of PCs	2010-08-12	2011-01-14	Green	Low	Green	100%	Green		45.0%

Project Portfolio: Business Projects									0 \$ X
	Start	End	Milestones	Risk	Cost	ROI	Scope	Staff	% Complete
Service-now deployment	2010-08-13	2010-12-29	Green	Low	Green	500%	Green	Green	75.0%
Office relocation (Dallas to San Diego)	2010-08-11	2010-11-25	Yellow	High	Green	150%	Green	Red	25.0%







## Transparent to the business?

### **Technology-centric**

- Technology mandates
- Service portfolio describes what IT delivers to the business
- Service portfolio really a cost recovery catalog
- PDF or hard copy service portfolios distributed



#### **Service-centric**

- Service lifecycle approach
- Services designed through collaboration
- Communicate service scope, price
- Subscription based; not mandatory
- Easily accessible, Web-based description of product offerings

#### **Electronic Messaging**



Electronic messaging (email) for the global corporate entity. Does not include other forms of machine to machine messaging such as MQ Series, SOAP, TIBCO, or other side machine to machine technologies.

**Current Status: Operational** 

#### Service Scope

In Scope

Blackberry Mail Bridge

- Chat
- Electronic Mail (Exchange)
- Web Access (to exchange)

Out of Scope

- Client Install/Patching
- Desktop Support

#### Price model: per mailbox

#### Mailboxes consist of the following

- Delivery to/from (commitments vary by offering)
- Storage (max 20G unless offering specifies otherwise)
- Backup
- Retention (duration specified by offering)

#### **Service Offerings**

Americas Messaging (North and South) Operational					
Location:	Americas				
Manager:	Fred Luddy				
Tech Contact: David Dan					
Billed Monthly: \$10.95 per mailbox					
Committments					
99.5% Availability 24 x 7					

European Messaging Operational						
Location:	Emea					
Manager:	Davin Czukowski					
Tech Contact:	Davin Czukowski					
Billed Monthly:	€12.00 per mailbox					
Committments	1					
30 Minute I	Delivery					
45 Day Ret	ention					
99.5% Availability 24 x 7						

Asia/Pacific Messaging Operational						
Location:	Apac					
Manager:	Natasha Ingram					
Tech Contact: Charles Beckley						
Billed Monthly:	¥1,200.00 per mailbox					
Committments						
99% Availability 24 x 7						

# Transform your legacy today.



Simplify

Establish culture that evaluates status quo

Drive out maintenance; emphasize transformation and growth

Reduce time and effort for calculated decisions











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