Investing in Bulgaria

The strategic business destination in Central and Eastern Europe



Courtney Fingar Editor fDi Magazine Financial Times Group

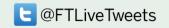


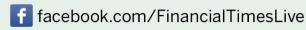


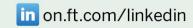




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Presentation by Courtney Fingar, Editor, fDi Magazine

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About fDi Intelligence

The Financial Times Ltd's dedicated division for FDI:

- **fDi** Magazine: reporting on the business of globalization
- fDi Markets: crossborder investment monitor
- **fDi** Benchmark: corporate location assessment tools
- **fDi** Reports: customised reports and data research
- **fDi** Atlas: investment incentives navigator
- Bespoke FDI events and investor roundtables
- www.fDiIntelligence.com: online portal





About the data

- Focus on greenfield FDI using the fDi Markets database
- Greenfield FDI is defined as new or expansion FDI projects which create investment and jobs and is the main target for most IPAs globally
- Greenfield FDI is different to official FDI flows data (ie, UN, IMF), which includes capital crossing borders typically with 10%+ stake in a foreign entity (ie, M&As)
- Data analytics becoming more important both as a means for corporates to identify, and justify, expansion decisions and also as a means for government agencies to present fact-based arguments for why a company should invest in their location
- Advanced methodologies like location assessment matrices are essential



Global FDI trends

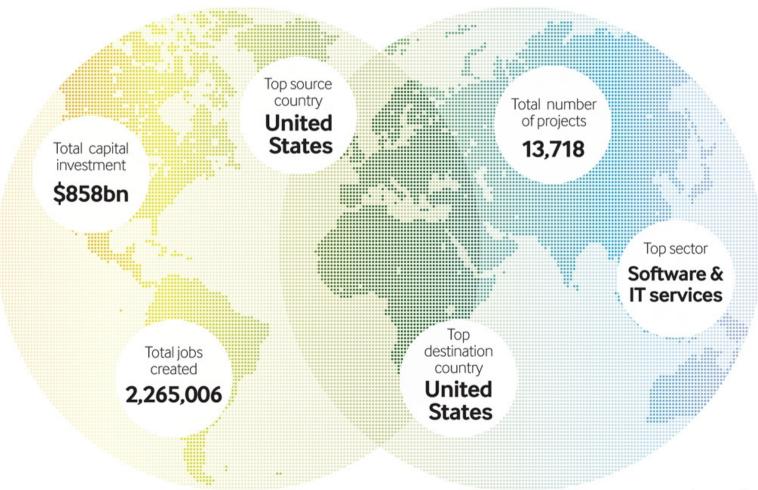


- Global recession hit FDI hard in 2009 with a steep decline in FDI
- FDI project levels slowly recovered in 2010 and 2011; capex and jobs still at 2006 levels
- Europe holding back a bigger FDI recovery
- BRICS: India and China saw growth last year (15%, 3%); Russia saw decline
- Canada and Australia booming as source countries for FDI
- Software and IT the top sector by projects (+18% growth in 2011); metals the top sector for capex; renewable energy the fastest growing sector
- Greenfield FDI set to decline in 2012

Source: The fDi Report 2012



Global FDI picture: 2011



Source: The fDi Report 2012

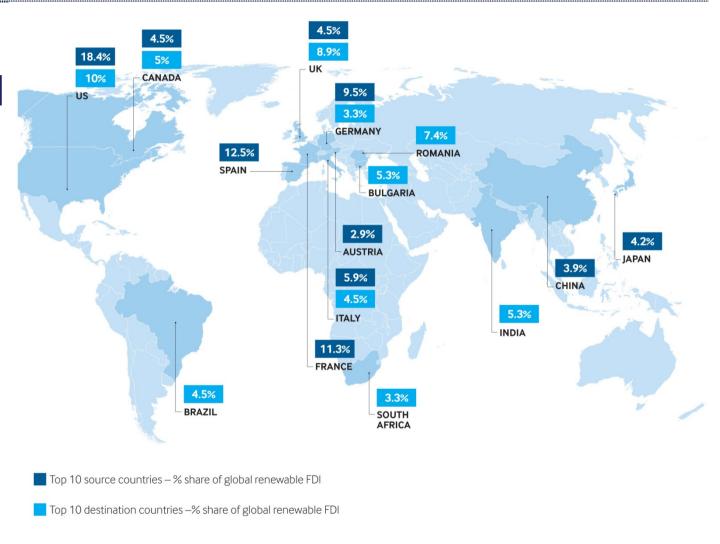


Renewable energy 2011

Project numbers increased 6x since 2003, +20% since 2010

\$91bn capex

US: top recipient as well as source country



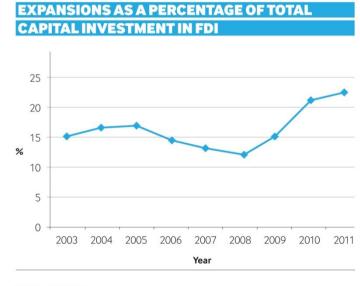
This map shows the top 10 source and destination countries for renewable energy FDI in 2011

Source: fDi Markets



Expansions: a growing part of FDI

- Since the global economic crisis, expansion projects have become more important
- Accounted for 23% of global capital investment in 2011 – the strongest share since fDi data began in 2003
- Expansions seen as a lower-risk and lower-cost approach than new facilities



Source: **fDi** Markets Note: includes estimates



Europe 2011

Europe FDI:

-3% over 2010

Top sector:

Renewable

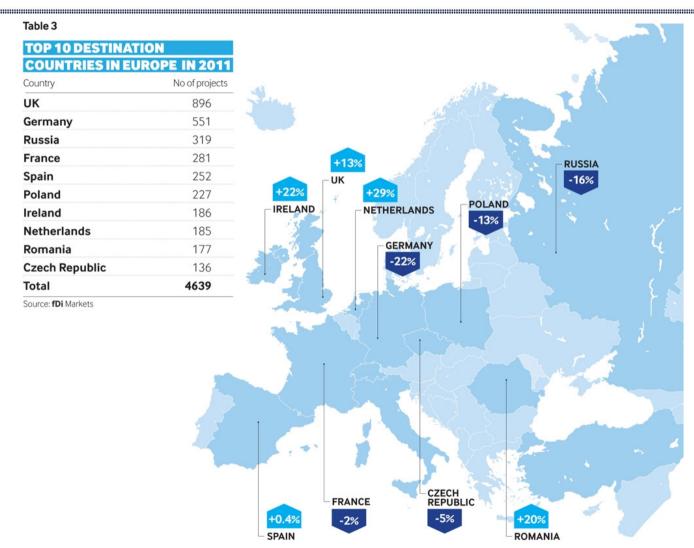
Energy

CEE/CIS:

-4%

Bulgaria:

+15%

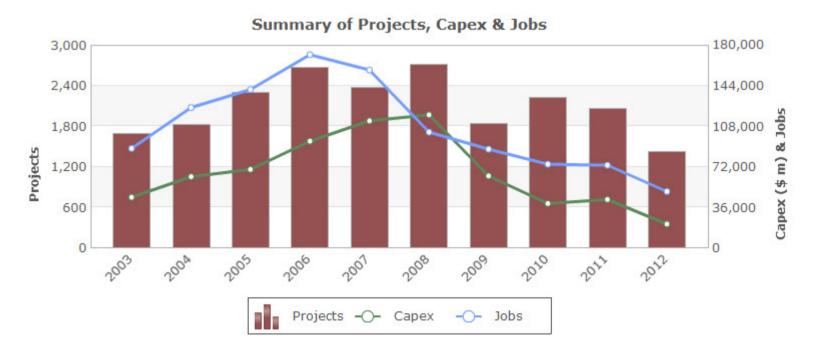


▶ This map shows the percentage change on 2010



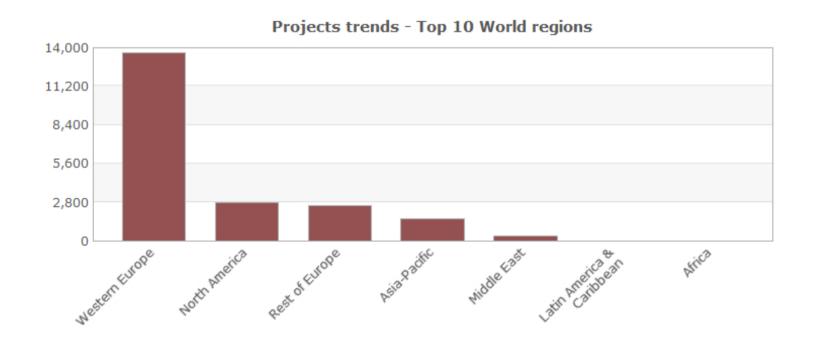
FDI in CEE and CIS region: 2003-2012

- Through October 2012, total of 21,140 FDI projects recorded a 14.6% share of global FDI
- Total capital investment: \$670 billion; average investment size of \$98 million



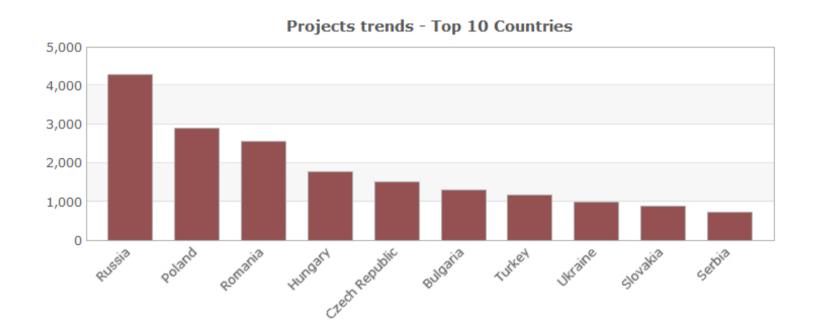


Source regions for CEE/CIS investment



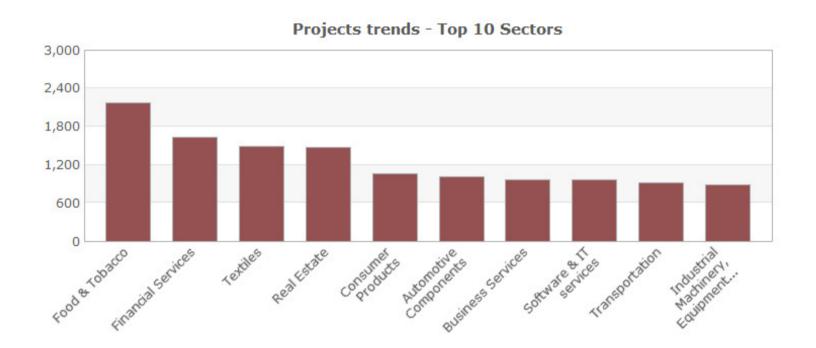


Top destination countries in the region





Top industry sectors for FDI in the region





FDI in Bulgaria

- FDI projects peaked in 2008
- Domestic market growth potential is the top motive cited by companies (50% of projects), followed by skilled workforce availability and natural resources
- Top source countries: Germany, US, Spain; but UK does largest investments

Recent projects:

- Holcim (Switzerland) launched a new waste recycling installation at its plant in Beli Izvor, Bulgaria (EUR6.5 million)
- Germany's Sieger, specialising in outdoor garden furniture, has set up a factory in Kuklen, Bulgaria. The new plant employs 35; will reach 70-80 by 2013
- US-based Ingram Micro, a wholesale distributor of computer products, will establish an office in Bulgaria. Plans to create 200 new jobs in the country



Contact

For more information please feel free to contact me:

Courtney Fingar
Editor, fDi Magazine
fDi Intelligence
The Financial Times Ltd

Tel: (+44)(0)20 7775 6365

Email: Courtney.Fingar@FT.com

Web: www.fdiintelligence.com

Twitter: @CourtneyFingar