

## SPECIAL POINTS OF INTEREST:

- Dayton Chapter Training March 2-3!
- General Audit Mgmt Conference Mar 20-22 Orlando, FL
- IIA International Conference Sydney, AUS
- Members Only Webinars
- IIA/PICPA Presentation Contest
- IA Internship Opportunities

*"January opens the box of the year  
and brings out days that are bright and clear."  
~Leland B. Jacobs*



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## JANUARY 2017 TRAINING



Tuesday, January  
24<sup>th</sup> 2017

Registration: 11:00 AM - 11:30 AM

Program & Lunch: 11:30 AM - 1:30 PM

CPE: 2 CPE Hours

Location: Rivers Club, One Oxford Center

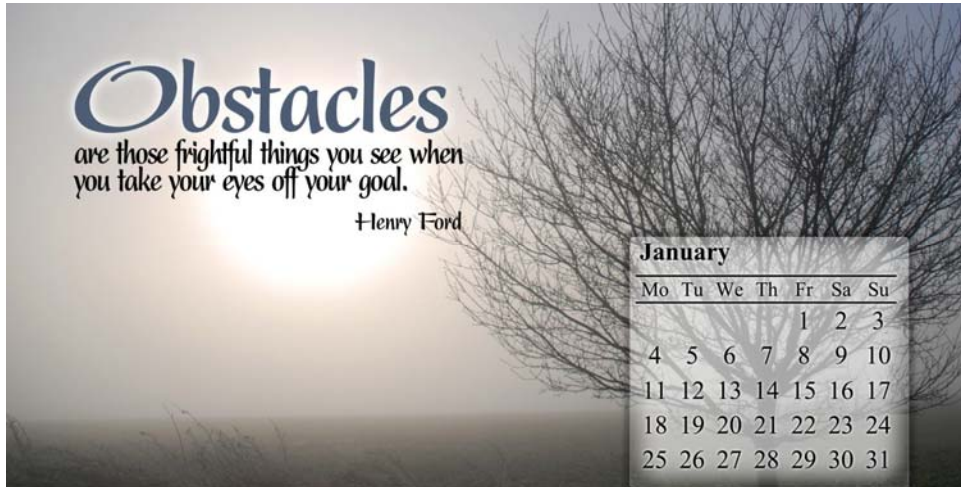
301 Grant Street, Pittsburgh, PA 15219

**PRICING (includes lunch!):**

Members: \$50

Non-Members: \$60

Registration Link: <http://www.etches.com/cybersecuritycollaboration>



“The wisest mind has something to learn.”  
*George Santayana*

Date	Topic	CPE
<b>2017</b>		
Jan 24	Cybersecurity and Internal Audit Collaboration Luncheon	2 hours
Feb 8	White Collar Crimes [Sponsored by the IIA and ACFE]	1 hour
Mar 23–24	Advanced Auditor Training with Raven Catlin	16 hours
Mar	PNC General Audit Panel Discussion Luncheon	1-2 hours
Mar 30	IIA Presentation Contest for College Students	
Apr 17-18	ACL Training	8-16 hours
Apr	Data Analytics Luncheon	2-4 hours
May	Internal Audit Awareness Month	
May 23	Annual Fraud Seminar [Sponsored by the IIA, Schneider Downs, & ACFE]	7 hours
May 28	Annual Pirate Game	
Jun 5	Annual Golf Outing Cranberry Highlands	
November	6th Annual Accounting CPE Conference [Sponsored by Duquesne University & the IIA]	8 hours

**2017 Fraud and Corruption Awareness Seminar - May 23, 2017**

(Sponsored by the IIA, ACFE and Schneider Downs)

**SAVE THE DATE!!!**



Our Chapter’s Programming Committee works very hard to provide our members with affordable and effective CPE sessions and networking opportunities. Please note that the information above is subject to change.

# Internal Audit and Cybersecurity Collaboration



Tuesday, January 24<sup>th</sup> 2017

Registration: 11:00 AM - 11:30 AM

Program & Lunch: 11:30 AM - 1:30 PM

CPE: 2 CPE Hours

Location: Rivers Club, One Oxford Center

301 Grant Street, Pittsburgh, PA 15219

PRICING (includes lunch!):

Members: Early bird ends January 10<sup>th</sup> - \$40

Members: \$50

Non-Members: Early bird ends January 10<sup>th</sup> - \$50

Non-Members: \$60

Cybersecurity risks continue to increase in a world with **no boundaries** and **no rules**.



Accordingly, these risks need to be effectively evaluated as part of our Internal Audit risk assessment and detailed audit activities.

This presentation aims to discuss what cybersecurity is, the risks involved as well as why it is important. After a firm understanding of what cybersecurity is, to discuss how **Internal Audit** and **Cybersecurity** can work together to prioritize risks.

## Agenda:

- ◆ What is cybersecurity?
- ◆ What risks are involved with cybersecurity?
- ◆ Why is Cybersecurity important?
- ◆ How could Internal Audit address cybersecurity risks?
- ◆ Wrap up & Questions



Registration Link: <http://www.etches.com/cybersecuritycollaboration>

# Internal Audit and Cybersecurity Collaboration

## Speakers:

Bill Schlegel, EY



Bill Schlegel is an Executive Director in the Advisory Services practice of EY with over 24 years of IT audit and advisory services related experience. He has extensive experience in advising clients in many areas of IT, including but not limited to cybersecurity, governance, policy and procedure, auditing, information security and IT strategic planning. He is a thought leader that routinely delivers presentations, training, and workshops on these topics in various industry, client, college and university settings, and internal training. He has extensive regulatory experience in internal control evaluations of business processes and reporting in connection with the requirements of Section 404 of the Sarbanes-Oxley Act of 2002; as well as with service organization reporting (SOCR). He has experience with all common technology platforms from an audit and security perspective and serves clients in all industries including financial services organizations, manufacturing, and power and utilities.

Calvin A. Slegal II, EY



Calvin A. Slegal II is a Senior Manager in the Advisory Services practice of EY, serving clients and managing teams in the financial services sector for over thirteen years with a focus on technology integration in internal and external audits, technology risk management, process risks and controls framework assessments, SOC reporting, vendor risk management, cybersecurity, business continuity, internal audit sourcing, and IT regulatory compliance. Calvin has delivered several insights and points-of-view on these topics both to his clients and other external organizations (e.g., ISACA, National Association of Black Accountants). Calvin holds the CISA, CISSP and CRISC certifications and is a graduate of Duquesne University in Pittsburgh, PA.



The IIA and ACFE Pittsburgh Chapters *present:*

# White Collar Crimes - Financial Institution Fraud ~ cases, policy and criminal nexus ~

*Presented by: FBI Supervisory Special Agent  
Shawn Brokos*

**Cost:** IIA and ACFE Members - \$25; Non-members - \$35

**Date:** February 8, 2017

**Location:** Rivers Club

**Registration:** 11:00 - 12:00

**Presentation:** 12:00 - 1:00

**CPE:** 1

Supervisory Special Agent (SSA) Shawn Brokos became a Special Agent in 1996 after spending several years in banking, specializing in corporate lending. After graduating from Quantico, she was assigned to the Newark, NJ Division. While there, she worked public corruption, gangs, and violent crimes. After 18 years in Newark, she was assigned to the Pittsburgh Division. For the past year, SSA Brokos has been the Supervisory Special Agent in charge of the Complex Financial Crime Program in the Pittsburgh Division which investigates Mortgage Fraud, Healthcare Fraud, Corporate Fraud, Identity Theft Securities and Commodities Fraud, Internet Fraud and Intellectual Property Rights. In addition to her work as the Squad 5 Supervisor, she is also the Coordinator for Pittsburgh's Crisis Negotiation Team. The Pittsburgh Crisis Negotiation team is deployed as needed to handle critical incidents.

To register for this event, please use the following link:

<http://www.etches.com/WhiteCollarCrimes>

# Advanced Auditor Training

## By Raven Catlin

### Course Overview:

This course will help the advanced auditor and new senior auditor. Participants will enhance existing audit knowledge to ensure they have the skills to effectively perform their job. Participants will have hands on practice with risk assessment, audit planning, workpaper documentation, workpaper review, and audit finding review. With the added responsibilities as an advanced auditor, the course also provides some time management techniques.

### Who should attend

- Experienced staff auditors preparing for advancement opportunities
- In-charge auditors
- Senior auditors with supervision responsibilities

### Learning Objectives

At the end of this program, attendees will be able to:

- Plan an audit, including mastering the delicate audit budget to audit scope dilemma
- Create an effective audit program
- Apply essential project management knowledge and tools to help run an effective audit
- Design time management strategies
- Review workpapers and audit findings

### Course Outline (16 CPE)

Day 1:

1. What makes a good audit supervisor?
2. How can I prepare upcoming staff auditors?
  - Internal Auditing standards
  - Integrated and operational auditing essentials (definitions, basics, and tools)
3. Basics of Project Management
  - The project team
  - The project risks
  - The project inputs, outputs, outcomes
  - The project constraints
4. Time Management for auditors
  - Time management techniques
  - Team time management
  - Activity: Tracking Time
5. How do I explain risks and controls to others?
  - Business objectives drive risks
  - Risks drive controls
  - “We’ve always done it that way” isn’t the right response
  - Annual Risk Assessment & Annual Audit Planning
  - Case Study: Train the Auditor



# Advanced Auditor Training

## By Raven Catlin

### Course Outline (16 CPE)

Day 2:

#### 6. Planning Your Audit Project

- Audit budgets
- Determining and right-sizing the audit scope
- Audit milestones
- Setting and managing expectations
- Creating and using checklists
- Case Study: Audit Project Planning (budget, scope, milestones)

#### 7. Creating the Audit Program (our Project Plan)

- Identifying objectives
- Identifying and assessing risks
- Identifying controls
- Test of Design and Test of Effectiveness of Controls
- Types of audit tests and writing audit procedures
- Case Study: Creating the Audit Program (cradle to grave – risk assessment to testing the effectiveness of the control)

#### 8. Reviewing Work

- Workpaper reviews
- Reviewing audit findings
- Case Study: Findings (consolidating findings using root cause analysis)

#### 9. Leading Client Meetings

#### 10. Wrap-Up

### Free Takeaways

Sample performance assessment templates

Sample templates

Workpaper review/supervisor checklists



**CANCELLATION POLICY:** Due to commitments made with the venue for this event, we are unable to offer any refunds once registration is complete. However, if unable to attend, you may send an alternate in your place for no additional cost. Please contact Rosemary Mazzeo at [rmazzeo@sdcpa.com](mailto:rmazzeo@sdcpa.com) with any questions, or if someone else will be attending in your place.

**Registration Link:** <http://www.etches.com/advancedauditortraining>



## IIA Presentation Contest Topics for University and College Students

Team Awards - First place - \$1,000; second place - \$700 and third Place \$300.

The judging will take place on March 30<sup>th</sup>, 2017 from 4 – 7 PM at Schneider Downs' offices located at One PPG Place, Pittsburgh, PA. Judging will be done by IIA members in attendance at the meeting and criteria for judging will be predetermined by the Advocacy and Education Committee of the IIA Pittsburgh Chapter.

Topics will be assigned to teams on a first come first served basis. There will be no repeat topics. All presentations should be 10 to 15 minutes in length and submitted to [jlmliller@schneiderdowns.com](mailto:jlmliller@schneiderdowns.com) one week prior to the scheduled presentation date in March. Six to eight presentations will be selected. Presentation teams should be comprised of three to six students. AV equipment will be available for the students.

### Potential Topics

- 1) Cyber security breaches have become more frequent. Why do these occur and how can internal audit assess in identifying weaknesses so management can properly address?
- 2) What is Internal Audit's (IA's) role in corporate governance?
- 3) Describe the roles and responsibilities of the three lines of defense: Management; monitoring and internal audit. Explain the collaboration between these three lines of defense.
- 4) What is the process of risk assessment for a large company and how does internal audit assist?
- 5) How are Data Analytics used within the Internal Audit function?
- 6) Identify fraud risks and describe:
  - a. How these risks should be audited?
  - b. How management should prevent/detect the fraud risks?
- 7) Conduct a mock interview with an audit client and include the following:
  - a. Pick an audit area
  - b. Role playing
  - c. Assign one member of your group as the auditee and one or two members as auditors
  - d. Explain audit evidence needed to conduct the audit
- 8) Describe the IIA International Professional Practices Framework (IPPF) including the following:
  - a. Mandatory guidance
  - b. Optional guidance
- 9) Communication skills are essential in the internal audit profession. Describe effective methods and examples for the following:
  - a. Engagement letters
  - b. Interviewing clients
  - c. Communicating opportunities for improvement to the auditee
  - d. Audit reports
- 10) Explain the role of the Audit Committee with IA.
- 11) Social Media
  - a. What are the audit risks with social media for a company and what controls should be in place to mitigate the risk?
  - b. How does social media assist professional organizations such as the IIA?







## IIA Presentation Contest Topics for University and College Students

- 12) Reach out to three IIA professionals employed at different organizations. Conduct an interview with those professionals regarding:
  - a. Current audit risks for their organizations
  - b. Size and structure of their audit department
  - c. Current projects they are conducting
  - d. What continuous auditing processes do they have employed? Are they effective?
- 13) Describe an operational audit integrated with IT.
- 14) Explain how internal auditors have to continue to innovate to ensure their function is effective.
- 15) Develop your personal description of internal auditing and the value the function provides in a:
  - a. Rap song
  - b. Lip dub
  - c. Poem
  - d. Parody
  - e. Other
- 16) Submit your own topic (subject to approval by the Advocacy and Education Committee)

**ATTENTION**

**MEMEBERS!!!**

We invite you to be judges for the IIA  
Presentation Contest.

As a judge you can earn 3 free hours of  
CPE.

Microsoft

# President's Letter

Thank You Members!

Happy New Year!! It's hard to believe that half of the Chapter year is already behind us. Looking forward into 2017, we have some excellent training coming up the 2nd half of the chapter year including;

- January 24, 2017 -- Cybersecurity and Internal Audit Collaboration Luncheon
- February 8, 2017 -- White Collar Crimes
- March 23-24, 2017 -- Advanced Auditor Training with Raven Catlin
- March 2017 -- PNC General Audit Panel Discussion Luncheon
- April 17-18, 2017 -- Beginner/Intermediate ACL Training
- April 2017 -- Data Analytics Luncheon
- May 21, 2017 -- IIA Awareness Annual Pirate Game
- May 23, 2017 -- Annual Fraud Seminar
- June 5, 2017 -- Annual Chapter Golf Outing

**One of our goals this chapter year is to achieve a GOLD CAP Status.** Help us get there by completing a short survey using the link below. Some of the activities you perform as part of your job could qualify for CAP points! Your participation in this survey could earn you one \$25 Starbucks gift card.

CAP Survey: <https://www.surveymonkey.com/r/TXMLRP6>

In addition, your **Chapter Officers and Board of Governors are evaluating the possibility of the Pittsburgh Chapter hosting a regional conference in 2019.** If you remember, the last regional conference hosted in Pittsburgh took place in 2011 and was a great success. We need your help to determine if our chapter membership is interested in volunteering, speaking, or attending a regional conference. Please take the time to complete a short six question survey. All survey respondents are entered to win one \$25 Amazon gift card!

Regional Conference Survey: <https://www.surveymonkey.com/r/TJ9Q95J>

*The deadline for both surveys is February 15, 2017 and your participation in both surveys is appreciated!*

If your New Year's resolution is to make the most of your IIA membership, be sure to **take advantage of the following FREE CPE credits offered by the IIA;**

- IIA Magazine quizzes -- <https://iaonline.theiia.org/cpe-quiz>
- January 17, 2017 - Members-only Webinar: Analytics and Internal Audit: Global Market Insights Into the Rising Use of Big Data
- February 21, 2017 - Members-only Webinar: The Intersection of Audit and Compliance: A Symbiotic Relationship That Will Improve Your Compliance Program
- March 28, 2017 - Members-only Webinar: Trusted Advisors: Key Attributes of Outstanding Internal Auditors

Refer to <https://na.theiia.org/training/eLearning/Pages/Webinars.aspx> for details on each event and registration.

As always, thank you for your support!

Rosemary Mazzeo Pittsburgh Chapter President



Pittsburgh Chapter

Go for Gold!  
Let's get there!

## Chapter Achievement Program

The Chapter Achievement Program (CAP) was established by IIA Headquarters and requires each IIA Chapter to earn points in the following three areas;

- Service to Members
- Service to the Profession
- Chapter administration

This year, our chapter goal is to earn GOLD status and continue on the path to becoming a PLATINUM Chapter.

**In order to earn GOLD status, we need your help!**

How, you may ask???

Complete the CAP survey : <https://www.surveymonkey.com/r/TXMLRP6>

If you think you've done something to earn CAP points, please email Rosemary Mazzeo at [rmazzeo@schneiderdowns.com](mailto:rmazzeo@schneiderdowns.com).

Below is an update on the CAP points earned by our chapter for the 2016-2017 fiscal year, as of 12/31/2016;

### Pittsburgh CAP Summary

Category	Chapter Points (to Date)
I. Service to Members	170.54
II. Service to Profession	241.50
III. Chapter Administration	219.00
	<b>631.04</b>
Points Until Gold	(928.96)



JOIN US TO DISCUSS THE LATEST IN DATA ANALYTICS...

# Data Analytics User Group



The Data Analytics User Group is newly formed group with the Pittsburgh Chapter of the IIA. The group is made of audit professionals who are willing to share successes and overcome challenges regarding the use of data analytics in a roundtable format.

In order to appeal to the broadest group possible the focus is not on a specific product (e.g. ACL, Idea, and Microsoft Excel). Those that are considering data analytics, as well as, those that are experts are encouraged and welcomed to participate in the interest of furthering data analytics usage within the Pittsburgh Chapter.

The next meeting of the Data Analytics User Group will be in March 2017.

Those that are new to Data Analytics will have the opportunity to learn how to start a data analytics program with applications that may already be in-house. More advanced members will have the opportunity to learn how to take their data analytics program to the next level.

Interested parties should contact Travis Hudson at [Thudson@federatedinv.com](mailto:Thudson@federatedinv.com) for further information.



The Dayton Chapter of the IIA is excited to offer a two-day seminar on

# Advanced Risk Assessment

**DATES:** March 2nd and 3rd, 2017

**VENUE:** [Top of the Market, 32 Webster St., Dayton, OH.](#) Parking is onsite and free of charge.

**COST:** \$400 if registered before 1/31/2017 (that's only \$25 per CPE!) Price includes breakfast & lunch each day as well as a happy hour networking event Thursday evening. Registration is limited, so reserve your space now! Price after January 31st is \$450.

**HOST HOTEL:** Courtyard by Marriott University of Dayton, 2006 S. Edwin C. Moses Boulevard, Dayton. Mention you're with the Institute of Internal Auditors and receive a special room rate of \$139 per night if booked prior to January 31st. Reserve your room [online](#) or by calling 1-800-971-3980.

# de tails

# regi ster now!

Complete the registration form on the following page and either use [PayPal](#) or send in a check to reserve your spot.

## Course Description

Risk assessment is at the forefront of ensuring internal audit's value to its stakeholders. Effective risk assessments help ensure an internal audit function is deploying its resources in a way that fulfills its mission within the organization. Risk assessments are also used in the risk management, reporting audit issues, and designing internal controls.. This advanced practices course is designed for experienced internal auditors and risk managers .

CPE Hours: 16

# Advanced Risk Assessment registration form

March 2<sup>nd</sup> & 3<sup>rd</sup> 2017

Last Name: \_\_\_\_\_ First Name: \_\_\_\_\_

Organization: \_\_\_\_\_

Street Address line 1: \_\_\_\_\_

Street Address line 2: \_\_\_\_\_

City/State/Zip: \_\_\_\_\_

Email: \_\_\_\_\_ Phone: \_\_\_\_\_

Amount Enclosed: \_\_\_\_\_ \$400 prior to 1/31/2017  
\$450 after 1/31/2017

Please list any dietary requirements: \_\_\_\_\_

## Directions:

If using [PayPal](#), complete form and email to Jeffrey Daufel at:

[jeffrey.daufel@CareSource.com](mailto:jeffrey.daufel@CareSource.com)

If paying by check, complete this form and mail with your check to:

Jeffrey Daufel  
CareSource  
230 North Main Street  
Dayton, OH 45402

**speaker  
bio****Michael J. Fucilli,  
CIA, QIAL, CRMA,  
CGAP, CFE****Summary of Internal Audit & Related Experience**

Michael J. Fucilli CIA, QIAL, CRMA, CGAP, CFE, has over 35 years of internal auditing experience that includes Financial Services, Public Sector, Defense Contracting, Inventory Management, Technology, COSO & SOX Reporting. Mike has Chief Audit Executive experience in excess of twelve years. Mike is also an Adjunct Professor for Pace University where he teaches the IIA Learning System for the Certified Internal Auditor Exam.

Mike has provided training for many IIA chapters and Institutes worldwide as well as corporations and government agencies. He has presented courses and made presentations on the continents of North America, Europe, Asia and in the Caribbean. Mike also taught many of the public offering seminars and e-seminars. Mike is a passionate and energetic speaker, receiving the highest ratings by participants. Mike spoke at the last two IIA International Conferences in London and Vancouver, and is a sought after speaker.

Mike has hands on experience in conducting and managing operational/process, risk management and governance audits in all facets of a Company's operations, including, but not limited to Revenue, Core Operations, HR, Pensions, Medical Costs, Finance, Procurement, Occupational Safety, and Technology, including major system implementations. Such reviews have generated cost savings in the hundreds of millions dollars.

**Education**

Mike received a B.S. Degree in Accounting with a concentration in Economics from St. Peter's University in New Jersey.

**The IIA and Other Professional Association Involvement**

Mike is past President of the New York City Chapter of The Institute of Internal Auditors and is currently on the Institute of Internal Auditors' Research Foundation Board of Directors. He was recently on the IIA North American Board and IIA Global Board.

# course outline **Advanced Risk Assessment**

## Infrastructure for Effective Risk Assessment

- The maturing of internal auditing from compliance to GRC
- Models of effective Organizational Governance
- The Three Lines of Defense model
- Functional and Enterprise-wide Risk Management
- Controllorship and other compliance activities

## Nature of Risk

- The fundamental nature of risk
- Types and categories of risk events and impacts
- Clarity of Risk Based Auditing, Risk Management and Risk Assessment
- The IIA Standards
- Relationship of risks and root cause

## Risk Assessment - Essential Tools

- Basic and advanced risk terminology
- The Swiss Cheese model for understanding risk identification
- The impact of randomness on risk assessment
- Inherent and Residual Risk definitions, examples and uses
- The Risk Matrix and Risk Register
- Normal Accidents and cognitive biases impacting risk assessment

## Control and Risk Management Frameworks

- The needs and requirements for Frameworks
- COSO 2013 and ERM
- COBIT for IT controls
- ISO 31000
- The COSO Map
- An organizational Control Policy
- Case Studies in using COSO 2013 to assess the design adequacy of controls (including risk identification)

## Audit Universe Risk Assessment (Macro-level

### Risk Based Auditing)

- The IIA Standards – 2000 and 2100
- Overview of methods for creating audit universes
- Differing ways to perform Macro-level Risk Based Auditing
- Coordination with management, the board and other groups
- Macro-level fraud risk assessment

- Reporting to management and the board about the status of audits
- Examples of audit universe risk assessment methodologies

## Engagement Risk Assessment (Micro-level Risk Based Auditing)

- The IIA Standards – 2200 to 2400
- The role of Governance, Risk and Control Frameworks
- Major, different types of audits – “know what you’re auditing”
- The objectives of the engagement risk assessment
- Risk assessment tools and approaches
- Identifying key controls and key risks
- Micro-level fraud risk assessment
- Examples of engagement risk assessment methodologies
- Reporting audit results and audit opinions

## A Closer Look at Fraud Risk Assessments

- Auditors responsibilities in preventing and detecting fraud
- The objectives of fraud risk assessments
- Evaluating the organization’s fraud risk management activities
- An organizational fraud policy

## Risk Appetite

- Risk appetite definition and examples
- Contrast various risk appetite and risk tolerance viewpoints
- Cautions regarding risk appetite discussions

## Workshop-based Risk Assessment Methodologies

- Facilitated Self-Assessment Overview
- ERM workshops
- Risk surveys

## Contemporary Risk Assessment Trends and Challenges

- Legislation and regulatory activities related to risk management
- Risk and Control-centric management maturity models
- Recent failures of risk management
- Other current events impacting internal auditors and risk managers



GENERAL AUDIT MANAGEMENT  
C O N F E R E N C E

March 20–22, 2017 / Gaylord Palms / Orlando, FL



Network with 1,000+ Audit Executives

Choose from 50+ Educational Sessions

Enjoy 6 Tracks Focused on Risk Resilience

Earn Up to 18.3 CPE Credits

Register today at [www.theiia.org/GAM](http://www.theiia.org/GAM)

Support your organization by **Fostering Risk Resilience**, the theme for the 2017 General Audit Management (GAM) Conference. For nearly 40 years, GAM has been the premier experience for leaders to explore emerging issues and exchange leading practices for positive outcomes. This year's program perfectly aligns with recent headlines and can help you establish security measures that abide by proven strategies for optimal results.

The tradition of excellence will continue in 2017 with the industry's best and brightest thought leaders from Fortune 500 companies and more who will share their perspectives on how to best position internal audit leaders for the future.

## What's in it For You?

- **Experience customized learning** — Choose the sessions that matter most to you and your enterprise.
- **Interact face-to-face** — Gain insights and share ideas with colleagues from Fortune 500 and other organizations experiencing similar challenges and opportunities.
- **Update your knowledge and skills** — Earn required CPE credits and leave prepared to drive success in a changing world.



## A Message from The IIA's 2017 International Conference Chair

From: The IIA's 2017 International Conference

Subject: L.I.V.E. the Global Experience | Sydney, Australia | July 23–26

Dear Colleagues:

Join us at The IIA's 2017 International Conference on the 23–26 of July in Sydney, Australia, where you will L.I.V.E. the Global Experience: Leadership. Innovation. Value. Effectiveness. As the premier training and networking event for internal audit professionals worldwide, the customizable program features:

<b>100+</b> Outstanding Speakers and Leaders	<b>70+</b> Sessions on 10 Technology-driven	<b>1,200+</b> Audit Industry Practitioners and
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Nowhere else in the world will you have such a vast opportunity to participate in an unequalled number of career-spanning educational sessions, include pre- and post-conference workshops where you can earn required CPE credits.

Just up, Down Under is the newly constructed [International Conference Centre Sydney](#) (ICC Sydney), located within the Harbour City's vibrant business, cultural, and entertainment district. It's the ideal platform to collaborate, learn, and innovate.

Register before 31 March 2017 to save up to AUD\$220! Howzat (Australian for "how's that?")!

Sincerely,

Mark Harrison  
2017 International Conference Chair

P.S. Why not make The IIA's 2017 International Conference a team learning experience? Ask about our group rates and get your entire department involved.

Contact at us at [iia2017@arinex.com.au](mailto:iia2017@arinex.com.au) or call +61 2 9265 0700.



## The IIA's CIA Learning System®

Prepare to pass the CIA exam with the experts! The IIA's CIA Learning System was created by a team of CIA-certified industry experts to be the most relevant, comprehensive, and effective CIA review program available.

This interactive [self-study program](#) combines reading materials with online study tools to teach and reinforce the entire global CIA exam syllabus in a flexible, on-demand format. Looking for more structure, guidance and motivation? [Facilitator-led courses](#) are also available around the globe in traditional classroom, online and virtual formats.

Prepare to pass the CIA exam and arm yourself with critical tools and knowledge to excel in your internal audit career. [Get started today!](#)

# 3-Part CIA Exam Preparation

The IIA's CIA Learning System has been updated and enhanced to teach the entire 3-Part CIA exam syllabus. Our study tools are now more customized, convenient and mobile so you can make the most of your valuable study time.

- **New!** Create a customized SmartStudy™ plan based on your areas of strength and weakness.
- **New!** Updated study materials contain 20% new content and teach the entire 2013 3-Part CIA exam syllabus.
- **New!** Travel light and access your reading materials via your e-reader device!
- **New!** Study on the go with interactive online study tools that are optimized for your mobile device.

[Order your 3-Part CIA exam materials today!](#)



# IIA Learning Webinars

IIA Learning Webinars are short, live, educational presentations covering the latest trending topics in the world of internal auditing. In The IIA's members-only webinars, you can interact with established leaders about emerging issues, boost your business know-how, and receive complimentary CPE credit. Plus, you can access the extensive library of archived webinars, 24/7 (CPE credits are unavailable with archived presentations).

## Five Reasons to Attend a Webinar

IIA webinars provide:

- ◆ Short, interactive presentations led by professionals.
- ◆ Keen insights from audit experts.
- ◆ Immediate awareness of current trends.
- ◆ Free access for IIA members.
- ◆ Complimentary CPE credit.



**Registration will close 24 hours prior to the beginning of the webinar start time listed.**

## Upcoming IIA Webinars

### 17-January-2017

Members-only Webinar: Analytics and Internal Audit: Global Market Insights Into the Rising Use of Big Data

### 07-February-2017

EHS Webinar: Risk Proofing Your Organization And Probably Your Career

### 21-February-2017

Members-only Webinar: Trusted Advisors: Key Attributes of Outstanding Internal Auditors

### 28-March-2017

Members-only Webinar: Trusted Advisors: Key Attributes of Outstanding Internal Auditors

## On-demand 24/7 Webinar Playback

One [benefit of being an IIA member](#) is having access to our extensive library of archived webinars. See IIA website for details.

# Newsletters

The IIA offers a wide variety of publications providing up-to-date news and information about various sectors of the internal audit profession. Please take a few minutes to review our free and subscription-based publications.

## IIA SmartBrief



(Free to the public) *IIA SmartBrief* provides a weekly snapshot of market news and issues affecting internal auditors and their stakeholders from leading global news sources. SmartBrief is a service that curates thousands of news sources and delivers timely articles affecting the profession straight to our members' email inboxes. [Learn more.](#)

## Your Career Compass

*Your Career Compass* is The IIA's newest publication to support our members' internal audit career growth with the latest knowledge, tools, and resources available. Members receive the 44 to 52-page guide four times a year in print with *IA* magazine, and a monthly eNewsletter with tips and guidance on training, education, and knowledge sharing focused on specific topics and issues. This publication has replaced *IIA Today* and *Your Training Compass Resource Guide*. [Learn more.](#)

## IIA Connection

For the informed internal auditor.

(IIA members only) *IIA Connection* is The IIA's monthly member eNewsletter designed to provide relevant and timely information on internal audit news and what's happening at The IIA in the areas of guidance, research, training, services, events, and certification.



## —at the— TONE TOP

(Free to the public) *Tone at the Top* provides executive management, boards of directors, and audit committees with concise, leading-edge information on issues such as risk, internal control, governance, ethics, and the changing role of internal auditing; and guidance relative to their roles in, and responsibilities for, the internal audit process. *Tone at the Top* is also available online in Spanish and Turkish, translation courtesy of IIA-Ecuador and IIA-Turkey, respectively.

## CAE BULLETIN

ESSENTIAL NEWS FROM THE AUDIT EXECUTIVE CENTER

(For Audit Executive Center members only) *CAE Bulletin* is a semi-monthly newsletter published as a membership benefit in the rapidly expanding program for chief audit executives, the [Audit Executive Center](#). This newsletter features the latest in news and guidance designed to help CAEs respond to today's business challenges and opportunities, with links to resources needed to stay current with the most pressing audit issues.



## CERTIFICATION CORNER

*Certification Corner*® is a quarterly e-newsletter designed to provide certification candidates and holders the latest developments in The IIA's certification programs. It also provides helpful information such as reminders about [CPE reporting requirements](#) and changes that you are likely to encounter in The IIA's [Certification Candidate Management System \(CCMS\)](#). Candidates who are enrolled and maintain their certification(s) receive this e-newsletter.

## IIA Financial Services SmartBrief



(For FSA Group members only) *IIA Financial Services SmartBrief* replaces [FSA Times](#) and provides members of The IIA's Financial Services Auditor (FSA) Group a monthly snapshot of market news and issues from leading global news sources that affect financial service internal auditors and their stakeholders. SmartBrief is a service that curates thousands of news sources and delivers timely articles affecting financial services. Subscribe today by becoming a member of the [FSA Group](#).

## IIA Gaming SmartBrief



(For Gaming Audit Group members only) *IIA Gaming SmartBrief* replaces [The Gaming Auditorium](#) and provides members of The IIA's Gaming Audit Group a monthly snapshot of market news and issues from leading global news sources that affect gaming internal auditors and their stakeholders. SmartBrief is a service that curates thousands of news sources and delivers timely articles affecting gaming. Subscribe today by becoming a member of the [Gaming Audit Group](#).

## Government Auditor SmartBrief



(For ACGA members only) *Government Auditor SmartBrief* provides a monthly snapshot of market news and issues affecting government auditors and their stakeholders. SmartBrief is a service that curates thousands of news sources and delivers timely articles and news affecting the profession straight to your email inbox. This monthly eNewsletter helps ACGA members stay on top of emerging issues within the public sector by delivering a weekly snapshot of market news and issues affecting government auditors and their stakeholders. There's no need for members to subscribe or opt-in. ACGA members automatically receive the eNewsletter on the third Tuesday of each month. If you're not a member, we encourage you to join [ACGA](#) today!

## EVEN MORE CHAPTER BENEFITS TO TAKE ADVANTAGE OF:

Common Body of Knowledge (CBOK) Resource Exchange

Free Research Report Downloads



A new report from the Global Internal Audit Common Body of Knowledge (CBOK) Stakeholder Study, [Achieving Excellence in Assurance, Strategic Risk Insights, and More: Viewpoints From Financial Services Stakeholders](#), is now available for free download.

In addition, three new reports from the CBOK Practitioner Study, [Ethics and Pressure: Balancing the Internal Audit Profession](#), [Internal Audit Quality Assurance and Improvement: A Call to Action](#) and [Women in Internal Audit: Perspectives from Around the World](#), are now available

Access a listing of all available CBOK reports:

<https://global.theiia.org/iia/f/Pages/Common-Body-of-Knowledge-CBOK.aspx>

 Help your local Chapter!

# Open Volunteer Positions!

Looking for a way to get more involved with Pittsburgh IIA Chapter? We are always looking for volunteers to aid in building our wonderful organization. **Taking a leadership role or becoming part of a committee will provide a great opportunity to give back to the Pittsburgh Chapter as well as provide many networking opportunities!** A variety of volunteer roles are available allowing for a range of responsibilities and time commitments providing a perfect opportunity for everyone to get involved! As this year begins, we are specifically looking for volunteers to put their names forward during the nomination process to run for chapter officer. Duties for the open positions are as follows:

**Membership Manager** – on a monthly basis, work with the newsletter chair to investigate members whose email addresses were undeliverable. Utilizing our membership file, perform data analytics in variety of characteristics to help the chapter monitor attendance and follow up on non-attendees. Volunteer could perform both or just one of these functions.

**Programming Committee** – assist programming chair with the development/organization of a chapter event or two. This could take up to 4-6 hours per month throughout the chapter fiscal year depending on the length/extent of the event.

**Education Advocacy** – work with a professor, accounting head, or other at a university to help get the IIA into the university to speak either during a class, or ideally, as a speaker for an accounting association meeting. This could take very little time, just a few emails and/or personal meetings and follow-up. Less than 6 hours in a year.

Please contact our new Volunteer Coordinator Colin Powell at [cpowell@paf-resources.com](mailto:cpowell@paf-resources.com) for more information on how you can get involved in the Pittsburgh Chapter!



▶ Help students learn IA!

## Wanted: Internal Audit Internship Opportunities

The **Advocacy Committee** has been actively working with colleges and universities to provide opportunities to create further awareness of the internal audit profession. Our activities for this year have included a case competition; hosting two lunch series where students met with a C-Level/Executive Internal Audit Professionals to learn about their respective career path and keys to success (a special thank you to Tom Novak from BNYMellon and Linn Swanson from UPMC for participating); and various classroom presentations.

Through our discussions with professors, **there is an increase in students seeking internship opportunities.** Some professors are noticing a trend indicating that more and more students are looking for internship opportunities the summer after their sophomore year versus traditionally after their junior year. This affords them the opportunity to have multiple internships or the ability to work for a company for multiple years which further builds upon their experiences. Many students are offered full time employment upon completion of their internship.

Schools that we are actively working with include those in the Pittsburgh area, such as **Duquesne University, Point Park College, Robert Morris University, and the University of Pittsburgh**, but also the surrounding area including **Indiana University of Pennsylvania** and **Saint Vincent College**.



If you have internship opportunities, please contact me at [ladawn.yesho@stbank.net](mailto:ladawn.yesho@stbank.net) and I would be happy to make a connection as it is believed to be an important experience for the future of the profession.



## Internal Audit Professional (2 locations)

Cranberry Township - <https://careers.fedex.com/services/jobs/26087-240421/Internal+Audit+Professional>

Moon Township - <https://careers.fedex.com/services/jobs/26087-240422/Internal+Audit+Professional>

For more information, contact:

Christopher DeMaria  
Manager Internal Audit  
FedEx Services  
412-859-2392  
[christopher.demaria@fedex.com](mailto:christopher.demaria@fedex.com)

### Position Summary and Essential Duties

Duties for this role include but are not limited working under limited supervision, leads major financial, operational, information systems audits and special projects and resolves complex business issues. Interacts with diverse audiences. Sought out consultant by internal customers. Assists in the development of less experienced staff. Prepares formal reports related to results of worldwide integrated financial operational and information systems audits and special projects for distribution to executive management and the Audit Committee of the Board of Directors.

### Knowledge / Skills / Abilities Considered a Plus

- Internal auditing background and experienced in leading audit projects
  - Analytical and quantitative skills
  - Proven ability in executive communication and influence
- Demonstrated report writing skills

### Qualifications

Bachelor's degree/ equivalent in accounting, finance, information systems or related field required. Five (5) years directly related experience in internal audit, public accounting, finance, consulting and/or information systems. Demonstrated ability to effectively lead projects. Strong oral and written communication, human relations, project management and analytical skills required. Potential for frequent extended North American and international travel. Position level commensurate with experience.

### EEO Statement

FedEx is an equal opportunity/affirmative action employer (minorities/females/disability/veterans) that is committed to diversifying its workforce.



The Auditor II performs independent audit appraisals of medium to small scope operations to determine the effectiveness and efficiency of operations throughout the Club. This position also assists in performing independent audit appraisals of the effectiveness and efficiency of large scope operations. The Auditor evaluates the reliability and integrity of data developed by the Club and evaluates adherence to Club objectives, policies and procedures.

Other job duties are: Monitors compliance with governmental laws and regulations. Also determines the adequacy of controls for safeguarding Club assets and verifies the existence of assets. Performs special investigations as assigned on potential fraud, conflict of interest, wrong doing, stolen equipment, etc. Performs data analysis reviews using ACL software.

Please send resumes to [beers.jeanne@aaaec.com](mailto:beers.jeanne@aaaec.com).

#### Qualifications:

1. BA/BS degree in Accounting, Finance, Business Management or equivalent experience & education.
2. 2-4 years prior experience in internal auditing preferred. 2-4 years experience in accounting or property/ casualty insurance considered in lieu of auditing experience.
3. Moderate knowledge of business, insurance, claims, sales, banking, accounting and auditing principles desired. Proficiency using Microsoft Office software products. Knowledge of mainframe applications desired.
4. Professional certification of CPA/CIA/CISA/CFE, equivalent experience or progress towards obtaining certification is preferred.

# UPMC

## Internal Auditor, Senior II

### Purpose:

The Internal Audit Senior is responsible for evaluating healthcare risks to the company and consulting with management to identify process improvements and operational efficiencies. Deliver internal audit activities to assure they are conducted according to professional standards with the goal of maximizing value for the company. Current activities include audit engagements throughout the system, data analytics, process improvement projects, special investigations and special projects as requested by management. This position will be expected to allocate their time to multiple projects and assignments concurrently and will be responsible for completing planning, fieldwork execution, report writing, work-paper completion, and follow-up monitoring. Present audit conclusions and value added recommendations to management that reflect an understanding of company objectives and capabilities, control requirements, and industry best practices to facilitate change in a constructive and collaborative manner. The senior is responsible to collaboratively share skills with other staff when appropriate.

Please see the link below:

<http://careers.upmc.com/jobs/5533488-internal-auditor-senior-ii>

Job ID: 499604

## Advertise with us!

The IIA newsletter is distributed to approximately 800 local Internal Audit professionals on a regular basis. Advertising with us is a great way to attract local talent to fill your open positions; and if your company has an audit group membership, employment opportunity ads are FREE OF CHARGE! See below for our advertising policies and rates.

### EMPLOYMENT OPPORTUNITIES

Employment advertisements placed by audit group member companies are *free of charge*.

Employment advertisements placed by non-group member companies:

¼ page - \$50

½ page - \$100

Full page - \$200



Employment advertisements for employment agencies, recruiting firms, and professional services providers, including firms placing ads on behalf of member companies:

¼ page - \$100

½ page - \$200

Full page - \$400

### OTHER ADVERTISEMENTS

Advertising for services or products:

¼ page - \$100

½ page - \$200

Full page - \$400

Review IIA profile  
info

[www.theiia.org](http://www.theiia.org)

#### Attention Members:

Please take a few minutes to review your IIA profile and contact information at [www.theiia.org](http://www.theiia.org). Maintaining current information in your IIA profile will help to ensure that you will continue to receive valuable information from The IIA.

**REMINDER:** Members of the IIA Pittsburgh chapter are given access to the membership list. This list is **NOT** to be used to solicit members. Solicitation of services/products using the chapter membership list may result in the revocation of membership.

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**Roland Warfield**, Asst. Treasurer  
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Certifications

Directory

Golf Outing

Hospitality

Membership

Newsletter

Programming

Assistant Treasurer

Volunteers

Website

**Chairperson**

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**We're on the Web!**

Visit our Chapter Page:  
[IIA Pittsburgh Chapter](#)

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[www.linkedin.com](http://www.linkedin.com)

*"Institute of Internal Auditors  
Pittsburgh"*