

Taming your tasks: Five steps to extreme productivity

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Career Trainer to over 100,000 accounting professionals

2012, 2014 - 2018 - Top 100 Most Influential People by Accounting Today

2008 Top 40 Under 40 Up and Coming Thought Leaders by CPA Practice Advisor



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Learning objectives

- Unlearning what you have learned: Productivity myths
- Clearing the way: Overcoming productivity roadblocks
- The productivity and priority connection
- Bonus material



Unlearning what you have learned: Productivity myths

Myth: You can manage time.





Truth

You manage projects and tasks considering...

- Priorities
- Responsibilities
- Outcomes





Myth: The measurement of productivity is efficiency.





Truth

The measurement of productivity is

- Outputs
- Effectiveness
- Mental Clarity





Productivity measurement – Mental clarity

White space

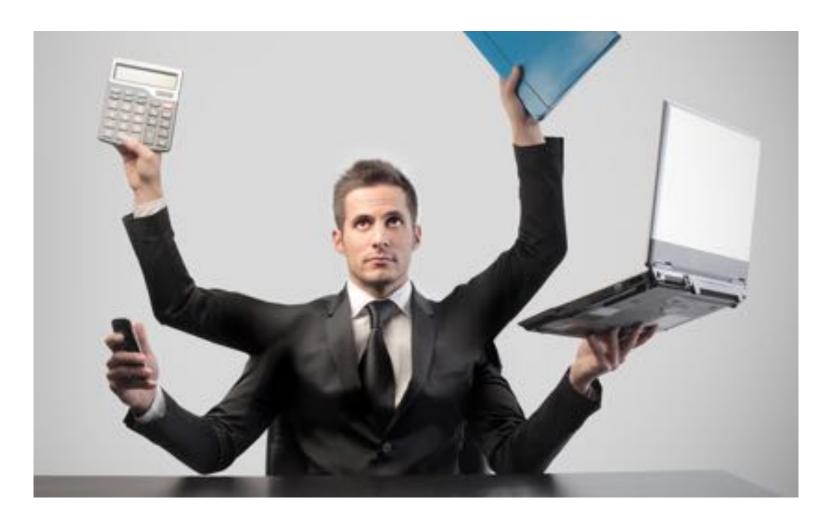
Boomerangs

Constantly Capture Ideas (e.g. Using Siri)





Myth: You can multi-task.





Truth

You can perform only one task at a time.





Result of "Multi-tasking"

Distraction

Disrespect

Inefficiency

Diminished effectiveness

Decreased mental clarity





Clearing the way:

Overcoming productivity roadblocks

Clearing the fog of negative thinking - Future

Fear, Uncertainty and Doubt (FUD)

The natural response to FUD is procrastination or even paralysis.

• The inoculator of FUD isn't courage... it is action.

Worry, Dread and Fretting

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Worry is mental energy spent on things that may or may not happen.

The inoculator to worry is planning.

Dread is mental energy spent on things that are inevitable.

• The inoculator to dread is planning, though the plan is primarily responsive.

Fretting is mental energy spent on things over which you have no control.

The inoculator to fretting is acceptance and adaptation.



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Clearing the fog of negative thinking - Present

Anxiety, Strife, and Self-Consciousness

Anxiety is negative assumptions and expectations about circumstantial imperfections.

Inoculators to anxiety are planning, action, preparation and positive thinking.

Strife is the normal and inevitable frictions of life exaggerated by the pursuit of justice.

Inoculators to strife are forgiveness, grace and mercy.

Self-consciousness is viewing and valuing yourself through the eyes of other.

The inoculator to self-consciousness is confidence.

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Clearing the fog of negative thinking - Past

Guilt, Regret and Remorse

Guilt, regret and remorse are emotional baggage around past failures with no constructive value.

- Removing guilt, regret and remorse is NOT:
 - A failure to take responsibility for one's actions and owning the failure.
 - Dodging the impact of poor decisions (including inactions of the past).

Inoculators for guilt, regret and remorse are forgiveness of oneself and seeking the forgiveness of others.



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Procrastination

Procrastination prioritizes tasks and actions solely on the basis of:



Urgency and panic neutralize the influence of fun, easy and predictable, generating action through reaction.



Overcoming procrastination -> Reaction-based living

Procrastinator inoculators are:

- Prioritization
- Intention
- Micro-actions to jump start desire

Essential idea: The desire to perform an action/task almost never precedes the performance of the action/task.



Recommended Viewing: TED Talk by Tim Urban on Procrastination



The productivity and priority connection

Begin with your vision, mission and purpose.



"Opportunity does not equal obligation" – Andy Stanley



Eisenhower Decision Matrix

MANAGE

Crises & Pressing Problems

Demand + Necessity
Daily Fire-Fighting
Be Quick to Delegate

IMPORTANT AND URGENT

AVOID

Interruptions & Busy Work

Illusion & Deception Not Your Emergency Minimize Investment

URGENT NOT IMPORTANT

FOCUS

On Strategies & Values

Opportunity + Planning Keep Critical Thinking Consider the Macro

IMPORTANT NOT URGENT

LIMIT

The Trivial & Wasteful

Escape & Waste
Entertainment Only
Use to Minimize Stress

URGENT NOT IMPORTANT

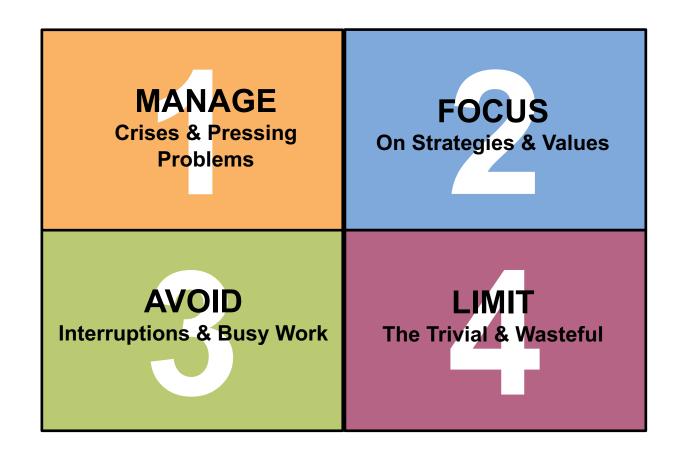


Eisenhower Decision Matrix

Set task-based goals for each day one day ahead.

Build each quadrant into each day.

Tip: Tackle the most challenging or dreaded tasks at the time when you are most alert and least distracted.





Achieving and maintaining zero inbox

David Allen's Four "D's"

Delete it

Delegate it → "Boomerang" list

Do it (including respond to it)

Defer it → Send to note solution or task

- Within the next 3 months? → Task system or to do list
- More than 3 months but date specific/sensitive → Task system or to do list
- Revisit at some future point (3, 6, 9, or 12 months) → Note solution
- Reference only → Note solution

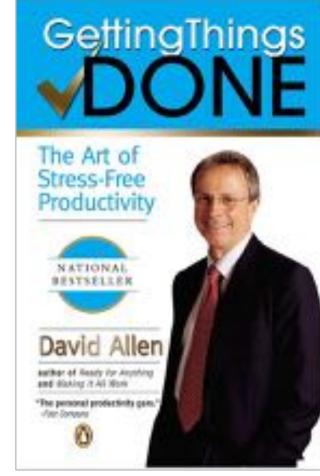


Photo Credit: productivemag.com/1to14/getting-things-done



Achieving a zero inbox

Step 1: Adopt a note solution.

- Store emails for future reference.
- Store emails where you need to track a response (email replies & delegated tasks).
- Store emails that you will act on later (deferred tasks).

Step 2: Remove all emails older than 60 days.

- Create a folder called "inbox through xx/xx/xxxx".
- Transfer all emails older than 60 days into this folder.

Step 3: Group emails by sender and apply David Allen's "Four D's".

Step 4: Experience clarity of mind.



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Maintaining a zero inbox

Do's

- Consistently deploy the four "D's".
- Trust your note solution/tasks.
- Check your lists proactively and systematically.
- If you need a reminder, set two global daily reminders "Check Deferred Items" and "Check Delegated Items".

Don'ts

- Do not use task reminders (except as listed above).
- Don't get behind.
- Don't tolerate even a single email in your inbox at the end of the day.







Organizing tasks Route as Many Inputs to Your Inbox as Possible Route to Team Collaboration Use Tasks for Date Specific Solution (e.g. Slack, Project Items that Require Use a Note Solution for... Management System or MS Teams) No Team Collaboration if Delegating or Collaborating For Deferred Items that are Not Date Specific Route to Note Solution Achieving and maintaining zero inbox is easy. Achieving a zero task list happens only once in your life...at the time of your death. For Delegated Items Route to Note Solution Life is about task acceptance, categorization, prioritization, and collaboration.



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Five steps to extreme productivity

- 1. Achieve & maintain a fearless mindset
- 2. Categorize your inputs into collection spaces & sub-divide your project into collection spaces
- 3. Consistently review & prioritize your collection spaces into short term tasks and goals
- 4. Track tasks where you are waiting on others...and pester them as needed ("Boomerangs")
- 5. Carve out protected spaces for focused work...and protect them fearlessly

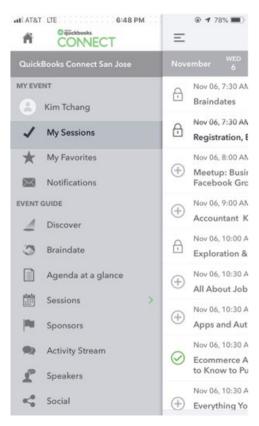


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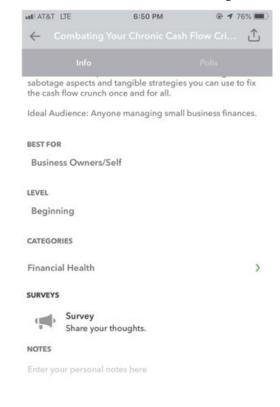
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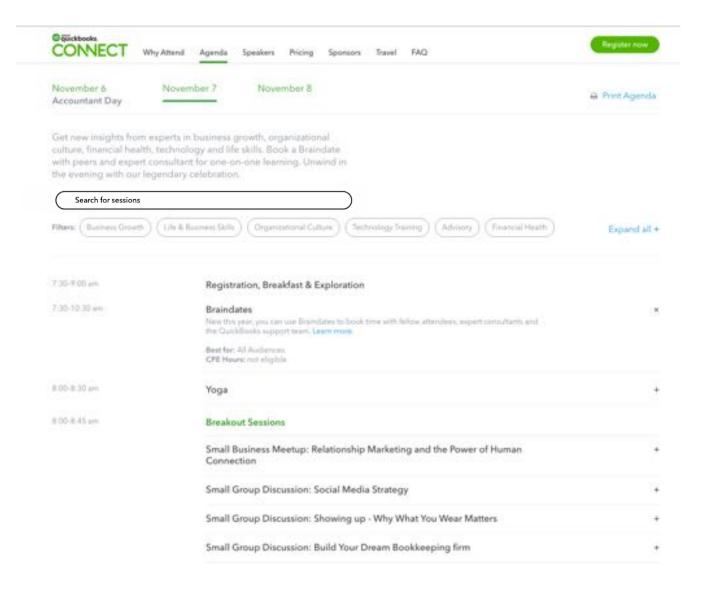


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