

Scaling your business for success

Scott Bowman





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Today's speaker





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FUTURPRENEUR CANADA

Purpose of a business

To find and keep customers at a sustainable profit





Key points

- 1. Company Profile = Value
- 2. Market Research = **Understanding** your customer
- 3. Marketing = **Finding** customers
- 4. Operations = **Keeping** customers
- 5. Finance = Long term **profitability**



Company profile

State your business clearly

List the products and/or services

State your Compelling Value: Your Promise





Compelling value examples

- Saves time
- Better quality
- Easier to use
- Convenient
- Quicker delivery
- Reduces pain
- Friendlier service
- Highly credible
- Socially responsible



Lead with only

ONE!

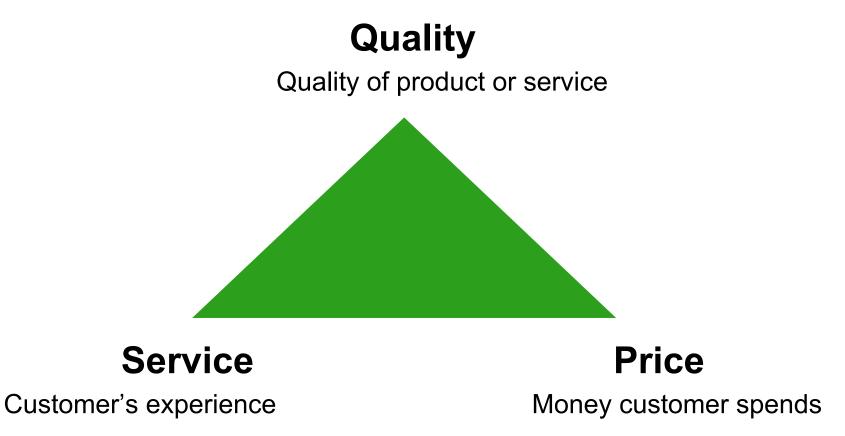
(Avoid leading with price)







True value equation





12

Character: What you bring

Industry Work Experience: past employers, projects worked on, results, practical experience

Management/sales: in the industry or elsewhere

Training/Education: highest level attained, education/training related to the field, on-the-job training (or self taught)

Customer contacts: potential leads, current customers, past customers, strategic alliances

Industry contacts: industry association, access & understands suppliers

Learning experiences Passion, coping with life, ability to make it happen



Market research

From the view point of your customer what options do they have?

How does the industry work?

Do you have direct experience? What have you learned?

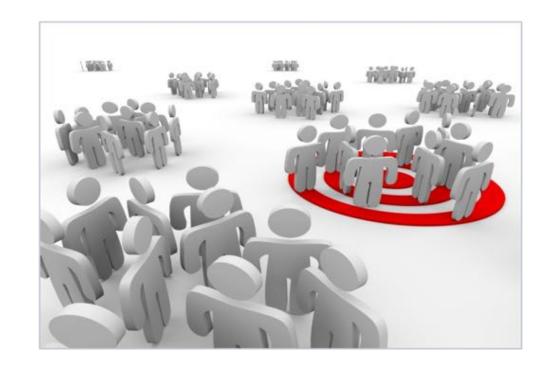
What are the best practices in the industry in:

- Marketing
- Operations



Target market

Paint me a picture of your best customer





Customer profile

8 -12 common traits of your **best customer**

i. Demographics

ii. Lifestyle/Psychographics

iii. Behaviour

iv. Scope



Zebra tutoring example

- 1. Parents with children in high school (demographics)
- 2. Students planning on attending university (lifestyle)
- 3. One or both parents holding a degree (demographics)
- 4. Family income: \$80 k plus (demographics)
- 5. Parents desiring their children attend university (lifestyle)
- 6. Students needing help in essay writing (behaviour)
- 7. One or both parents are concerned about their community (lifestyle)
- 8. Both parents and children are computer literate (demographics)
- 9. Parents feeling overwhelmed with demands placed on their time with the increase in competitiveness in entering universities (behaviour)
- 10. Located in Toronto's Riverdale area (scope)



Business to business

Industry they're in (or specialty)

Size of their business (sales, # of employees, budget)

Organizational culture

Geographic location

Who is the decision maker?



You are a detective

- 1. Visit your competitors
- 2. Interview successful people in your industry
- 3. Survey potential customers (how to do a customer survey)
- 4. Attend tradeshows/Association meetings (QuickBooks Connect, etc)



Marketing

Anything that influences the buying decision of the customer

Strategy: The best approach to reach your best customer

Tactics: Details of implementing each activity:

Primary marketing activity

Secondary marketing activity

Supporting marketing activity



Zebra tutoring example

- i. How will you do this? Professional yet casually dressed. Always ready
- ii. Where will you do this? Riverdale Share Community Association, Danforth Business Improvement Area, Concerned Parents Association etc.
- iii. What are the support materials? Bookmarks and business cards
- iv. What is the follow up system? Email article "Engaging Students Today". Follow-up phone call or email 5 days later
- v. When will you be do this and how often? 3 networking or community events a week in the first year of business
- vi. How much will it cost? \$20 \$70/week for networking. 1,000 bookmarks (\$500)
- vii. Expected results? One sale for every three networking events



Let's Talk

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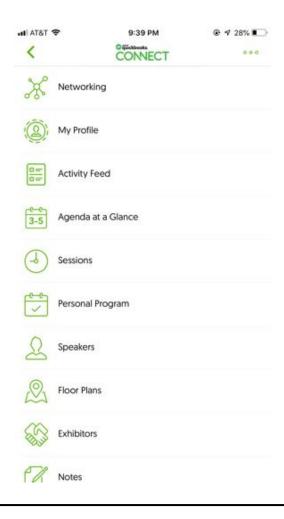


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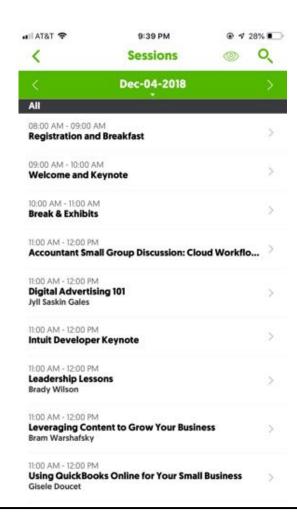


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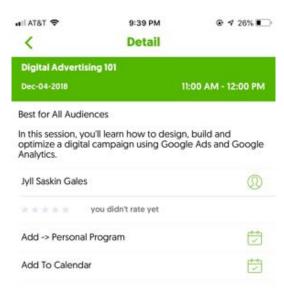
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